



InnovaWood Network

InnovaWood General Assembly 2017



15th INNOVAWOOD GENERAL ASSEMBLY

28-30th MARCH 2017

Gustavelund Hotel, Tuusula (Helsinki) , Finland

Local host: Natural Resources Institute Finland (Luke)

Welcome

Attendance at this General Assembly

35 people

23 member organisations

16 countries

Our Host

Luke - Natural Resources Institute Finland



InnovaWood General Assembly 2015

28 March

Board meetings

29 March

8h45 *General Assembly plenary*

14h *Excursion*

17h *Evening event - InnovaWood dinner*

30 March Workshops

9h *Local host presentations*

10h30 *New members presentations*

11h *Poster session*

11h30 *Thematic Group Workshop*

14h *Thematic Group Workshop*

15h30 *End of meeting*

Activity report 2016

- **Highlights 2016**

General Assembly 16-17 March, Montpellier



33 participants, 25 member organisations, 15 countries

- **Highlights 2016**

- SSP event**

- Brainstorm session on the future of InnovaWood
December 2016, Paris

- **Innovawood business concept and financial strategy**
 - **InnovaWood Vision**
 - **Wood Science Module Bank**

• Highlights 2016

EHIA – European Hardwoods Innovation Alliance

Objective

Creation of a focused, thematic innovation, research and training network that will strongly enhance the excellent knowledge and will emphasise the value added use of **HARDWOODS** within Europe.

- *Endorse breakthroughs on hardwoods valorization in Europe*
- *Parallel to existing softwood initiatives*
- *Managed by IW and EFI*

Endorsed by the European Commission Services

EHIA is accepted already as a commitment under the European Innovation Partnership for Raw Materials (ID 669).

Why a thematic innovation research and training network on hardwoods ?

- Coordinating the know-how and the building of a critical mass that will lead to breakthroughs in innovation, research
- Mobilize the current unexploited potentials of hardwood use in Europe
- Increase the use of hardwoods, as well for traditional applications, besides existing softwood uses
- Create new qualified employment in smart rural regions within Europe.

Gather, include and represent all stakeholders

- Raw material suppliers
- Primary transformation
- Secondary transformation
- Consumers

- **Highlights 2016**

EHIA – European Hardwoods Innovation Alliance

Promotion and support

- EOS Board meetings 2016, 2017
- Forum Bois Construction, April 2016, France
- Hardwood conference, September 2016, Hungary
- Forum Bois Construction, Hardwoods session, April 2017, France

- **Highlights 2016**

Strategic networking

Innovation in Forestry

Panel discussion “Implications for forest research and education”

EFI, Vienna

Bioeconomy Dialogue

Engineered wood products and wood construction in the bioeconomy: opportunities and challenges for Southern Europe

EFIMED, Barcelona

Forest Europe Expert Group

Green jobs, education and training systems

Forest Europe, Zvolen

- **Highlights 2016**

Strategies for Europe

EIP Raw Materials: ECAMOB

Successful promotion of the wood mobilisation topic into Horizon 2020 call 2017

SC5-15-2016-2017 CSA Coordination and support action

EU network of regions on sustainable wood mobilisation (wood supply)

Horizon 2020 topic prioritisation

In collaboration with FTP

Forest-Based Sector
Technology Platform



• Highlights 2016

Strategies for Europe

4 new commitments in EIP Raw Materials

– **EHIA**

- *European Hardwoods Innovation Alliance*
- *17 European partners*
- *Andreas Kleinschmit, FCBA*

– **EFFIWOOD**

- *Sustainable maximization of the use efficiency of forest products*
- *Cascade use of Wood*
- *12 European partners*
- *Gerard Deroubaix, FCBA*

• Highlights 2016

Strategies for Europe

4 new commitments in EIP Raw Materials

– **WRING**

- *Wood woRking INdustry RecycliNG*
- *Wood Recycling*
- *9 European partners*
- *Francesco Balducci, COSMOB*

– **NOWMOB**

- *Novel solutions of wood mobilisation for wood-based products*
- *Wood mobilisation*
- *12 European partners*
- *Erkki Verkasalo, LUKE*

• Highlights 2016

Strategies for Europe

COST

– *InnovaWood COST Action proposal initiative*

- *Input from > 1000 researchers*
- *14 topics prioritised, 200 researchers collaborating*
- *Next deadline: 7 September 2017*



– *3 proposal elaborated in 2016*

- **High-Rise Timber Buildings**

Treteknisk, Norway

- **SHELD-ON**

Indoor living space improvement: Smart Habitat for the ELDerly
CETEM, Spain

- **Wood Emissions**

Indoor air quality - minimising emissions from wood products,
Ti, Germany

• Highlights 2016

Membership services

- *Improved communication and interaction with memberships*
- *E-alerts and website upgrades*
- *Representation of the network on various events and meetings*
- *Project proposal support, partner search*
- *Support Thematic Group activities*
- *Summer School*

Special Service Package

- *InnovaWood Special Service Package*
 - *Brussels meeting room*
 - *Exclusive time dedication Secretariat*
 - *Participation fee reduction*
 - *Exclusive event: Brainstorm session on the future of InnovaWood*

• Highlights 2016

Membership Services

Events calendar



FORTHCOMING EVENTS IN THE FORESTRY-WOOD CHAIN

Conferences, congresses, seminars and meetings are marked in blue
Industry fairs and other events are marked in green

MARCH 2017

World Sustainable Energy Days 2017
1-3 March 2017 (Wels, Austria)

MADE EXPO (the machines, accessories and tools for woodworking)
8-11 March, Milan (Italy)

7th Nordic Wood Biorefinery Conference 2017
28-30 March, Stockholm (Sweden)

The 5th Mediterranean Forest Week
20-24 March, Agadir (Morocco)

The Value of Wood Forum (International Day of Forests)
21 March, Brussels (Belgium)

Interzum
21-25 March, Cologne (Germany)

4th Annual GCFF Conference -The Growing Confidence in Forestry's Future
28-30 March, Dunedin (New Zealand)

15th InnoVAWood General Assembly
28-30 March, Tuusula -Helsinki (Finland)



APRIL 2017

Symposium on Functional Lignocellulosics and nanotechnology -253rd ACS National Meeting & Exposition
2 -6, April, San Francisco, California (USA)

FP1407 training school on Service life of modified wood - Understanding Test Methodologies
3-5 April, Bangor, Wales, (UK)



Final Seminar of the 4th Joint Call of Woodwisdom-Net Research Programme

• Highlights 2016

InnovaWood portal

Website platform: Tool for increased member services and promotion

- *Membership promotion*
- *Members initiatives page*
- *Open positions and calls*
- *Partner search*



Login

21 March 2013



InnovaWood Network
Towards an integrated European research, innovation
and training area for the forest and wood
sector

Home

Members

News & Events

Products & Services

Projects

Contact

Intranet

Highlights 2016

InnovaWood web platform offers

- Web space for the announcement of the research and academic activities of IW members
 - *Open post*
 - *News*
 - *Members Initiatives*
 - *Success Story sections*
- Information on calls and grants (Open calls)
- Promotion of our members
- Relevant news on activities in the sector

• Highlights 2016

InnovaWood Secretariat projects

Ongoing projects InnovaWood Secretariat is partner in:
Infrastructure, Innovations, Standardisation, FoF, Erasmus+



Final conferences 2016:

- Trees4Future: Brussels
- Reram: Lviv
- CTC: Brussels

• InnovaWood project competences

Core activities

- *Website + corporate identity*
- *Newsletters and press releases*
- *Project brochures and leaflets*
- *Dissemination and training workshops*
- *Broad network and stakeholder connections*
- *Management, dissemination and knowledge transfer coordination*



• InnovaWood project competences

Website example



The screenshot shows the Ecoinflow website interface. At the top right, the date is Wednesday, April 23, 2014, and there are flags for the United Kingdom, Norway, Germany, Sweden, and Denmark. A search bar is located below the flags. The main navigation menu includes Home, About, Industry, News, Results, Partners, Contact, and Intranet. The central banner features a woman in a yellow hard hat and safety vest pointing at a green hexagon labeled '1TWh'. To her left is a diagram of interconnected hexagons with various icons. The text 'Energy Control by Information Flow' is displayed, along with the quote 'Energy efficiency is a journey not a destination'. At the bottom left, there is a 'Home' button and a 'Welcome to ECOINFLOW' section with a paragraph of text. At the bottom right, there are social media icons for Facebook and LinkedIn, and a 'SAWMILLS MAP' button.

Wednesday, April 23, 2014

UK Norway Germany Sweden Denmark

Home About Industry News Results Partners Contact Intranet

1TWh

Energy Control by Information Flow

"Energy efficiency is a journey not a destination"

Home Login

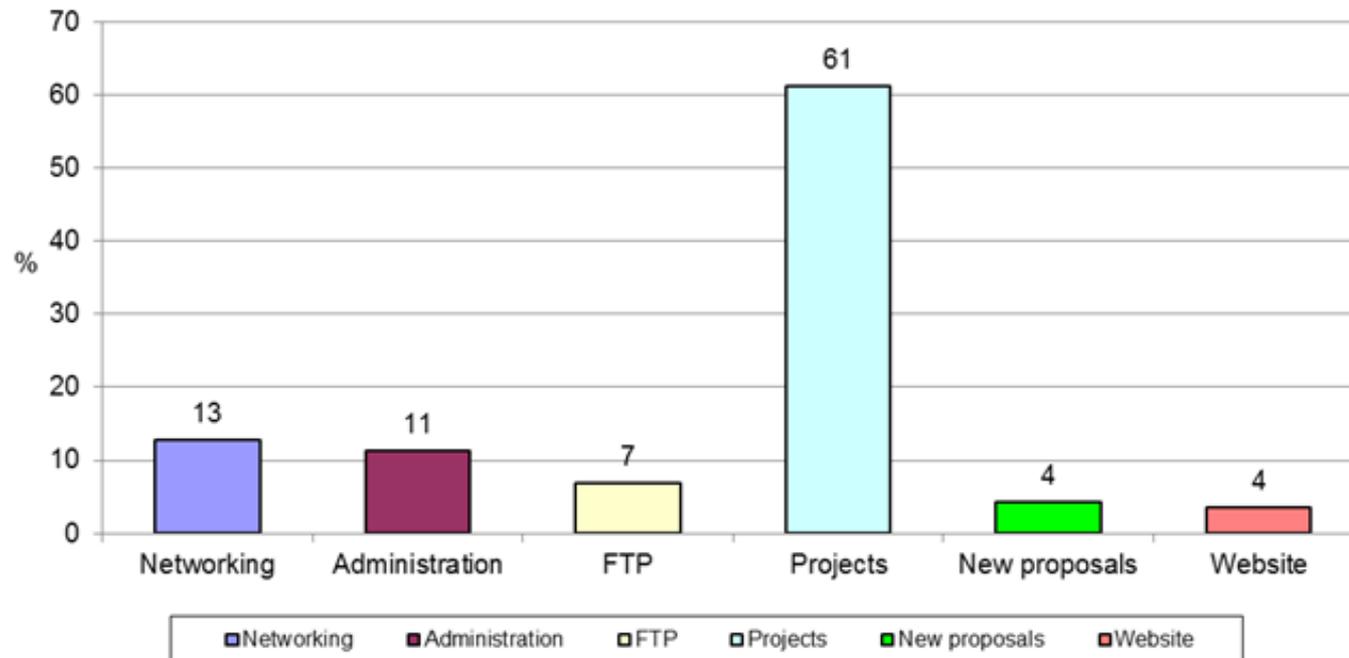
Welcome to ECOINFLOW

The main project objective is to facilitate implementation of state-of-the-art Energy Management System (EMS) for the [sawmilling industry](#) sector. Implementation of EMS will enable the sawmilling industry to identify saving opportunities and

SAWMILLS MAP

• Highlights 2016

– *InnovaWood Secretariat time allocation 2016 (%)*



Financial report 2016

Financial Summary – cashflow 2016



Cashflow balance 2016			
INCOME & COSTS	forecast	Executed	
	2016	2016	%
INCOME			
Projects	€93.975	€67.097	71
Memberships	€36.400	€19.800	54
Special Service Package	€11.880	€15.840	133
Other	€22.300	€17.213	77
TOTAL RECEIPTS	€164.555	€119.951	73
COSTS			
Staff	-€93.400	-€89.926	96
Office related Costs	-€14.600	-€12.570	86
Insurance / Bank	-€120	-€65	54
Travel & Expenses	-€7.900	-€10.784	137
website IT	-€7.850	-€5.247	67
Sub-Contracts	-€10.000	€0	0
other	-€94.400	-€17.292	18
TOTAL COSTS	-€228.270	-€135.883	60
Cashflow Surplus/deficit	-€63.715	-€15.932	
Opening cash balance	€154.047	€154.047	
Closing cash balance	€90.332	€138.114	

Executed	Executed	Executed	Executed	Executed
2015	2014	2013	2012	2011
€106.090	€105.948	€143.826	€93.633	€ 80.599
€25.055	€24.335	€18.735	€20.885	€ 19.000
€13.110	€17.070	€11.130	€15.840	€ 13.860
€8.193	€2.368	€1.810	€4.560	€ 1.402
€152.447	€149.720	€175.501	€134.918	€ 114.860
-€96.733	€137.687	€83.754	€68.313	€ 64.605
-€15.044	€11.971	€12.120	€15.374	€ 7.519
-€109	€126	€522	€160	€ 232
-€9.132	€9.039	€8.287	€5.304	€ 4.192
-€5.202	€6.058	€9.051	€6.099	€ 6.190
-€8.160	€0	€0	€21.292	€ 11.244
-€8.501	€4.822	€3.492	€2.788	€ 2.507
-€142.881	€169.703	€117.225	€119.331	€ 96.489
€9.566	-€19.982	€58.276	€15.588	€18.371

• Financial Summary – budget 2017-2018



Budget		
INCOME & COSTS	2017	2018
INCOME		
Projects	€12.490	€0
Memberships	€37.200	€37.200
Special Service Package	€17.820	€17.820
Other	€6.340	€2.500
TOTAL RECEIPTS	€73.850	€57.520
COSTS		
Staff	-€89.500	-€89.500
Office related Costs	-€14.600	-€14.600
Insurance / Bank	-€120	-€120
Travel & Expenses	-€7.000	-€4.500
website IT	-€8.350	-€6.350
Sub-Contracts	-€9.200	-€8.500
other	-€4.900	-€3.400
TOTAL COSTS	-€133.670	-€126.970
BALANCE	-€59.820	-€69.450

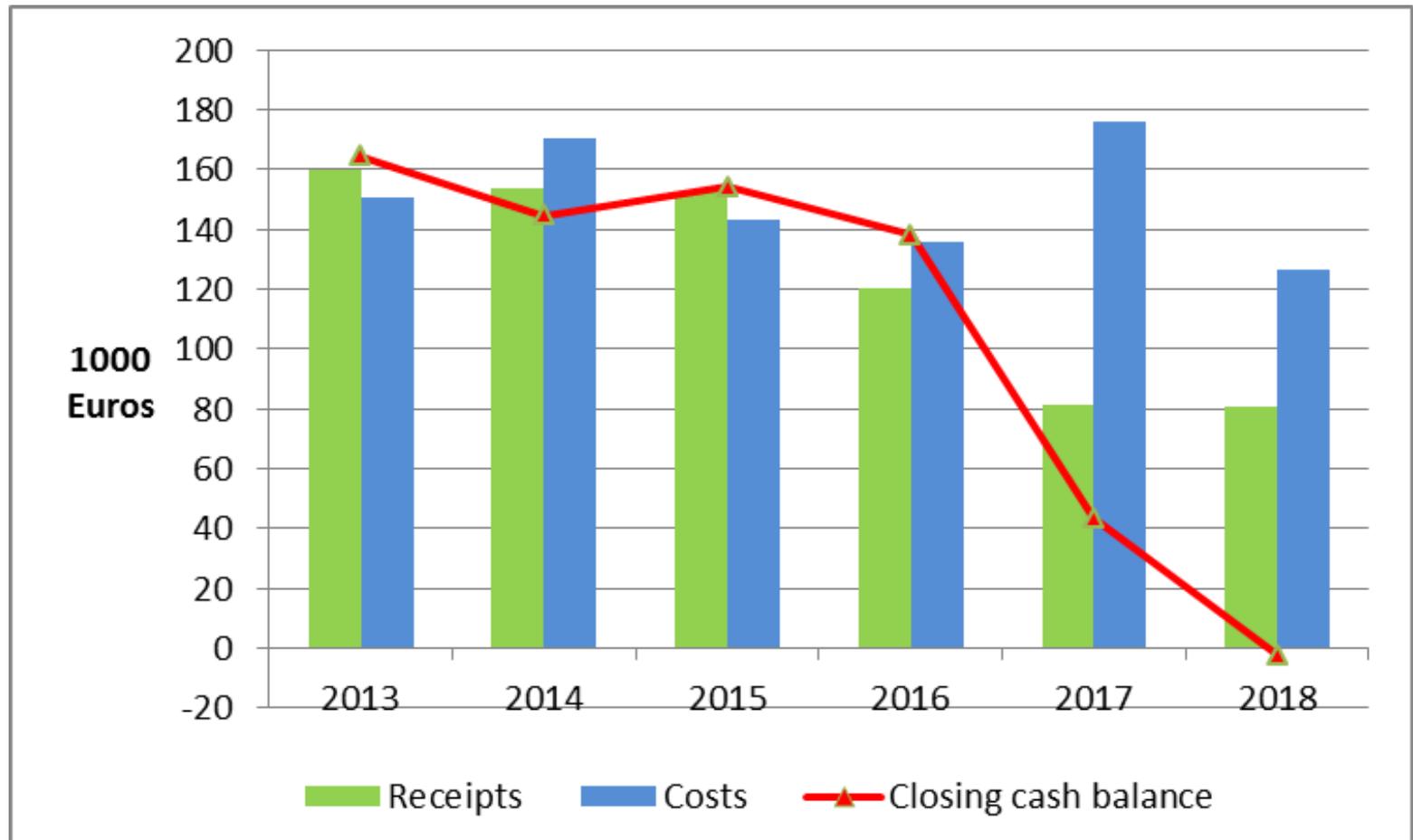
Financial Summary – cashflow 2017-2018



cashflow forecast		
INCOME & COSTS	2017	2018
INCOME		
Projects	€14.200	€23.000
Memberships	€36.400	€37.200
Spical Service Package	€17.820	€17.820
Other	€13.090	€2.520
TOTAL RECEIPTS	€81.510	€80.540
COSTS		
Staff	-€89.500	-€89.500
Office related Costs	-€14.600	-€14.600
Insurance / Bank	-€120	-€120
Travel & Expenses	-€7.750	-€4.500
website IT	-€8.350	-€6.350
Sub-Contracts	-€9.200	-€8.000
other	-€46.641	-€3.400
TOTAL COSTS	-€176.161	-€126.470
Cashflow Surplus/deficit	-€94.651	-€45.930
Opening cash balance	€138.114	€43.463
Closing cash balance	€43.463	-€2.467

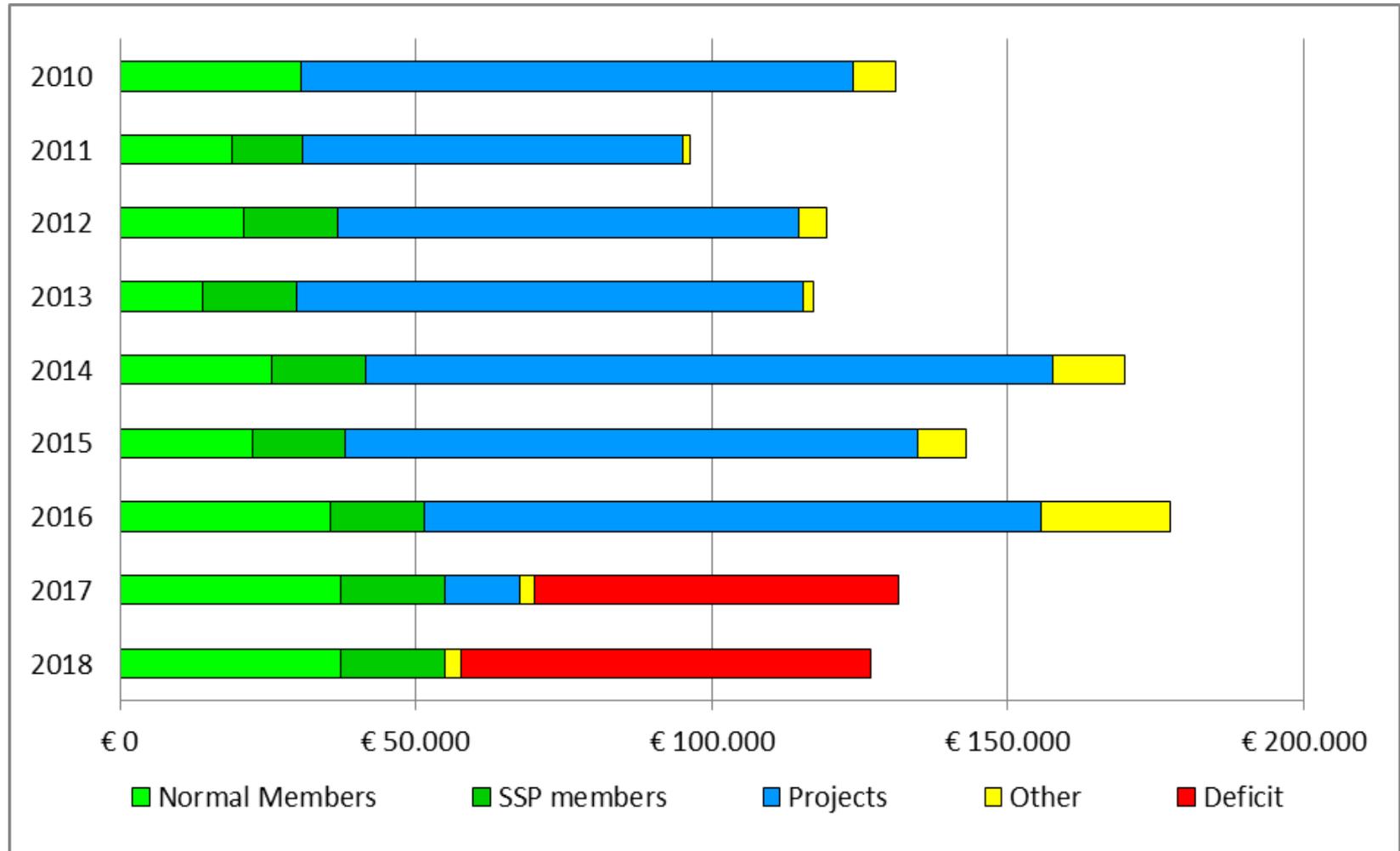
• Financial Summary

Balance 2013 - 2018



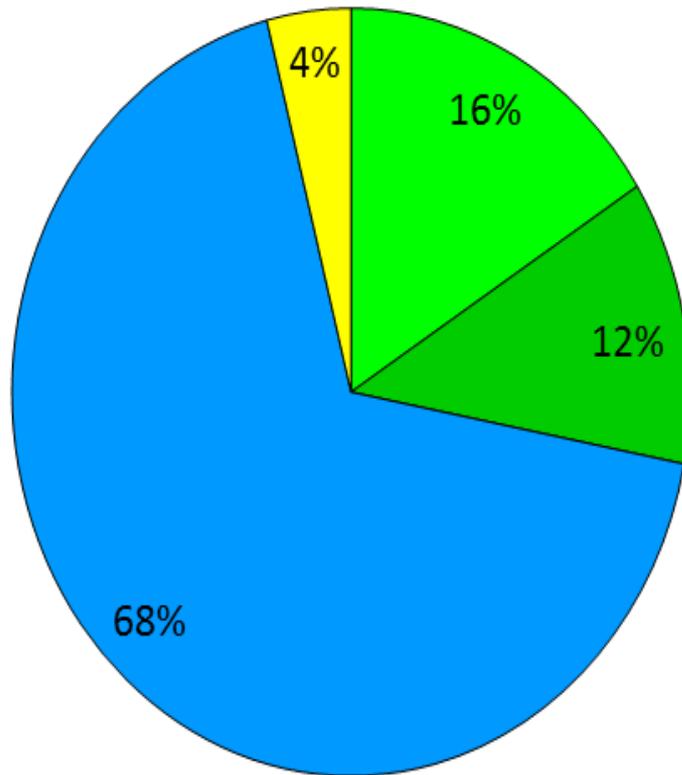
• Financial Summary

Revenues budgets 2010 - 2018



• Financial Summary

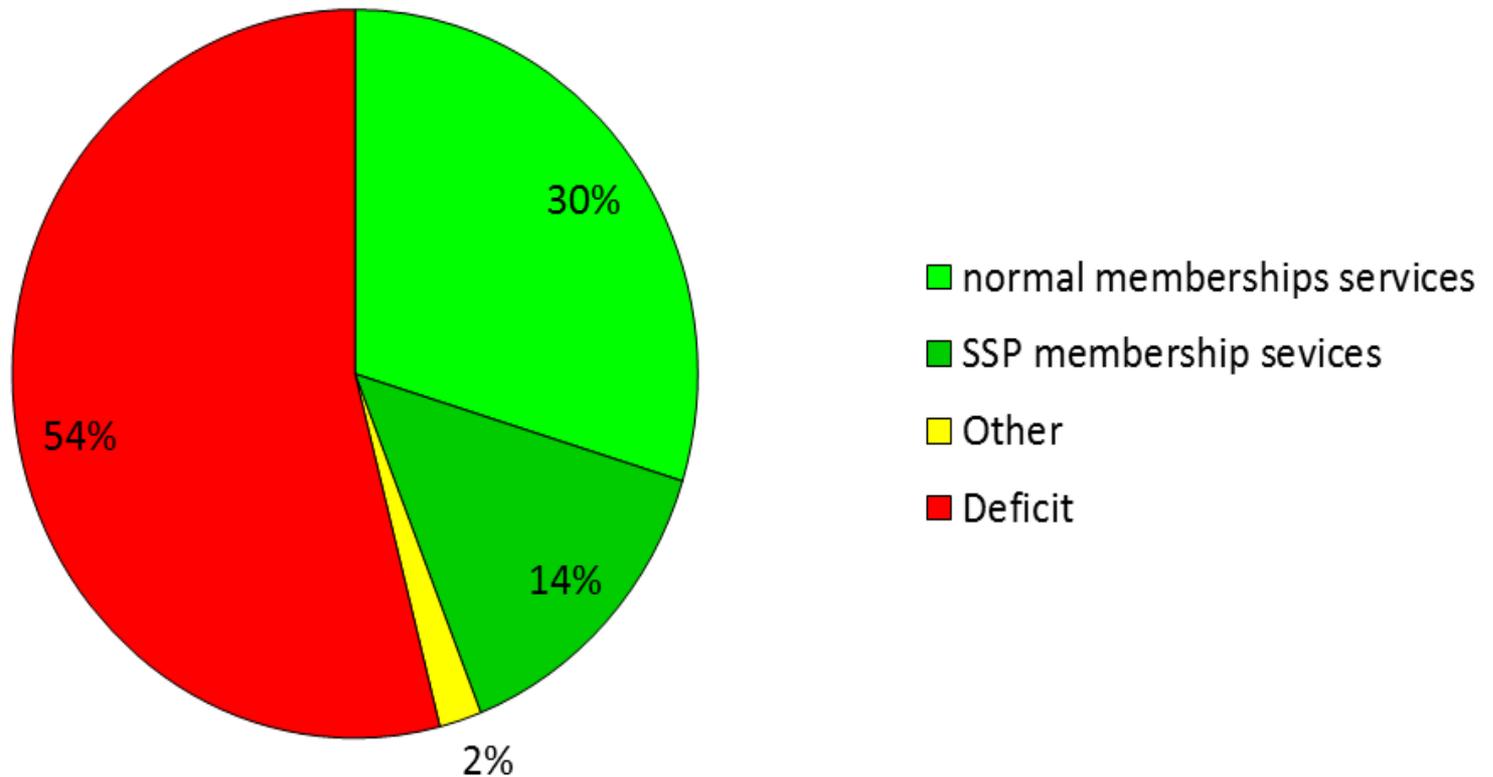
Revenues cashflow 2010 - 2016



- Normal membership services
- SSP membership services
- Projects
- Other services

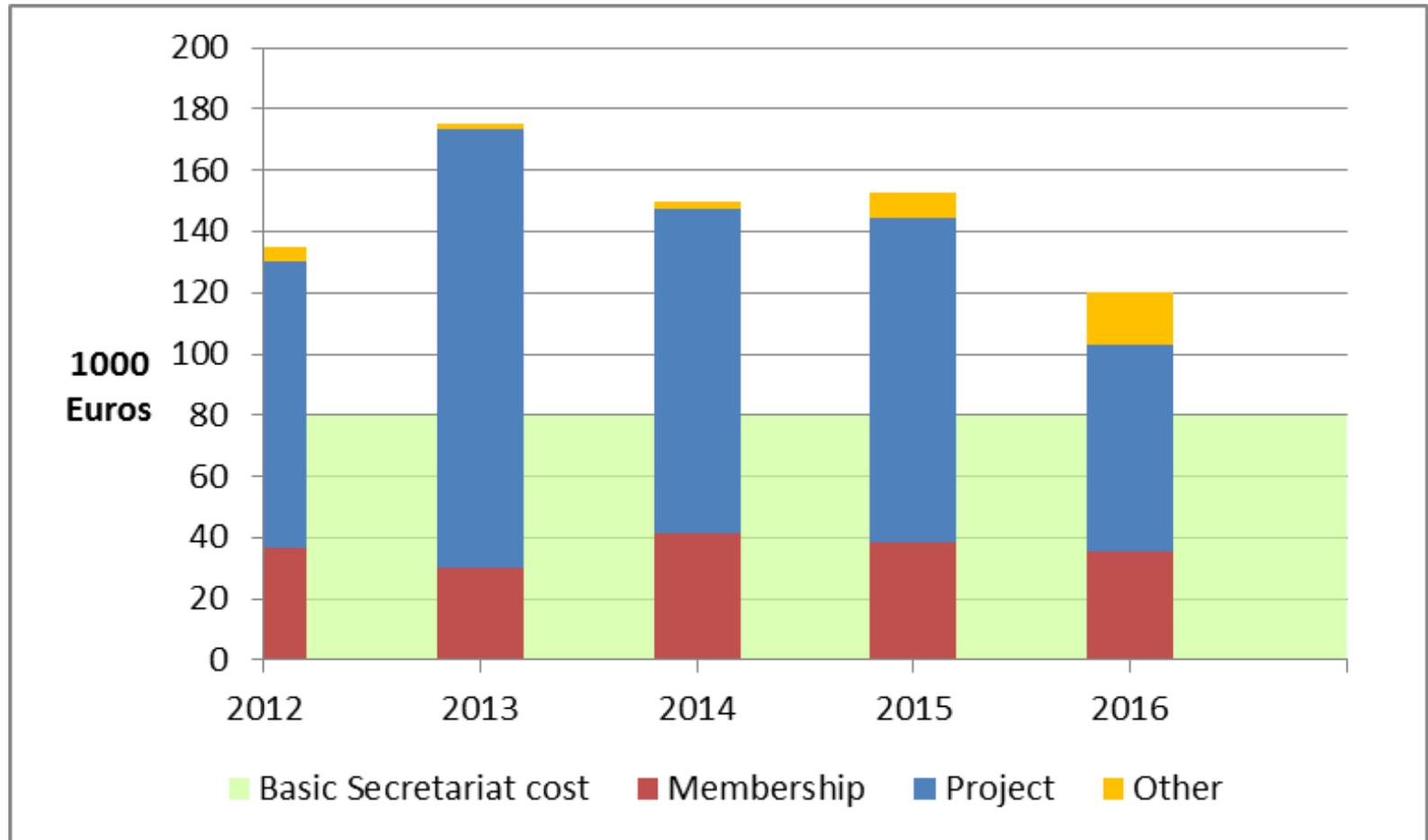
• Financial Summary

Revenues budget 2017 - 2018



• Financial Summary

Revenues versus basic working costs 2012 - 2015



• Financial Summary

Budget

- *Balanced budget over last 7 years*
- *Cashflow fluctuations due to project involvements*
- *New revenues needed to maintain current financial strategy*
 - *Membership fees*
 - *Additional services*
 - *Other initiatives that generate income: IW Vision, Module Bank*
 - *EU funded Projects*
 - *Other incomes*

Goal: 60.000 Euro extra (non)-project incomes

Outlook 2017

Outlook 2017



– *Strategies for Europe (FTP, COST, Horizon 2020, other)*

Horizon 2020

- *Actively cooperate with the Forest-based sector Technology Platform*
- *Survey upcoming calls 2018-2019*
- *Increase cooperation COST activities*



FTP

- *Topic prioritisation 2018-2019*
- *Advisory Committee and Management Team*

EIP Raw Materials

- *Co-ordination of the ECAMOB commitment*
- *Follow up on the 4 new commitments*
 - WRING
 - EFFIWOOD
 - NOWMOB
 - EHIA

Outlook 2017



- **Collaboration with European stakeholders**
 - *Industry federations*
 - *Other networks (EFI, Forest Europe)*

- **Members services**
 - *Support Thematic Group initiatives*
 - *SSP services + SSP Event*
 - *Summer School, workshop Hamburg*
 - *Promoting members activities*

- **COST Action facilitation**
 - *Collect feedback from previous evaluations*
 - *Good practices and guidelines to increase success rate*
 - *Stimulate development of new COST actions*
 - *Lobby for new proposals*

Outlook 2017



– **Communication**

- *Distribution Newsletters and email alerts*
- *Events calendar*
- *InnovaWood portal updates and developments*
- *Marketing of InnovaWood*

– **InnovaWood portal development**

- *Event calendar*
- *Call calendar including deadlines tool*
- *Member logo page*
- *Members project page*
- *Social media (LinkedIn, Facebook)?*

– **Memberships**

- *Recruitment of new members*
- *Follow up on existing memberships*
- *Network administration*

Outlook 2017



– *Project activities*

- *Providing input to Dissemination and Exploitation aspects of project proposals in which the Secretariat is a partner*
- *Participation as a dissemination partner in projects*
- ***Seeking new InnovaWood participation in projects***



– *InnovaWood Strategy 2014 - 2020*

- *Strategic development of the InnovaWood network*
- *Implementation of the strategy*
- *Support the establishment of Working Groups*

Special Service Package

InnovaWood Special Service Package provides tailor-made support actions for InnovaWood members within their individual European activities.

The services included in the Special Service Package are:

1. Full membership of the InnovaWood network;
2. Exclusive use of the InnovaWood Secretary's time;
3. Reduced participation fee at IW events;
4. Use of the InnovaWood meeting room in Brussels;
5. Attendance at an exclusive event in Brussels.

Special Service Package

Full membership InnovaWood Network.

- ***The InnovaWood Special Service Package includes the registration for a full membership of the InnovaWood network***

Exclusive use of the Secretary's time

- ***The Secretary can act as local contact person for the member, in order to carry out member's tasks in Brussels***

Reduced participation fee at IW events

- ***The member gets a reduction at all IW events***

Use of the InnovaWood meeting room

- ***The members will be able to use the InnovaWood meeting room in Brussels.***

Attendance at an exclusive SSP event

- ***An event of high added value that provides new refreshing insights for the further international development of the members.***

Special Service Package

Registration fee: € 1.980

InnovaWood Special Service Package fee includes
1. Full InnovaWood membership fee of € 750
2. 2 half days use of the Secretary's time
3. Reduced participation fee at InnovaWood events
4. Half day use of the InnovaWood meeting room
5. Attendance for 1 person at exclusive event

Optional added Services	
	Cost per item (€)
Added use of the Secretary's time (half day)	250
Added use of the InnovaWood meeting room (half day)	100
Possibility for extra person to attend exclusive event	300 (actual cost € 600)

Special Service Package

General conditions:

- *Open to all members*
- *Duration: 1 year, no refunds*
- *Additional services only for Special Service Package members*
- *Meeting room reservation: “first come first served”*

The InnovaWood Special Service Package initiative is an additional service to the existing InnovaWood membership. It has no impact on the services currently provided by the InnovaWood Secretariat.

This Special Service Package will focus the Secretary’s work more on the specific individual needs of the members and at the same time the network will gain more financial stability.

Special Service Package

Exclusive events:

Past

- *Innovative Valorisation Management Master Class*
- *IP and IPR in FP7 and Horizon 2020 workshop*
- *Master Class international negotiations in a multicultural environment*
- *Brainstorm session on the future of InnovaWood*

Topics For next editions

- *European project support workshop (2017)*
- *Non verbal communication and presentation skills*
- *Scientific English and communication for scientists*
- *How to write a successful proposal in Horizon2020*

InnovaWood events 2017

SSP event: European project support



18 May morning

Brainstorm session: business model for InnovaWood

18 May afternoon

- Interactive workshop: European landscape for the Wood and Furniture sector

- What does it mean to play on the European level?
- What does Europe offer to us and how can we benefit to a maximum?
- What can we learn from each other?
- How can IW members further bundle forces to use existing programmes and mobilise European funds?

InnovaWood events 2017

SSP event: European project support



Interactive workshop: European landscape for the Wood and Furniture sector

In this workshop we discuss the complete EU landscape for research and innovation, grand challenges and EU policies that are related to the European activities of the InnovaWood member institutions. We will draw the European picture on all policies, important stakeholders and EC Funding programmes and their philosophy, in particular for those of interest to our sector.

We will analyse the upcoming calls for proposals that provide opportunities to our sector and will discuss the concrete preparation of some proposals in support of InnovaWood and its members.

InnovaWood events 2017

InnovaWood workshop

Science/Industry interaction

What is needed for a good cooperation

Date: July 6

Venue: Hamburg, Germany

Programme:

- **Company visit:** Ilim timber (sawmill) or Huetteman (gluelam)
- **Company visit:** Egger (wood-based panels)
- **Interactive workshop** (at Egger), moderator: Alfred Teischinger

Back to back with Think outside of the wooden box!



- **Financial outlook 2017**

Budget

- *New revenues needed to maintain current financial strategy*
 - *Membership fees*
 - *Additional services*
 - *Other initiatives that generate income: IW Vision business plan, Module Bank*
 - *EU funded Projects*
 - *Other incomes*

Goal: 60.000 Euro extra (non)-project incomes

Outlook 2017

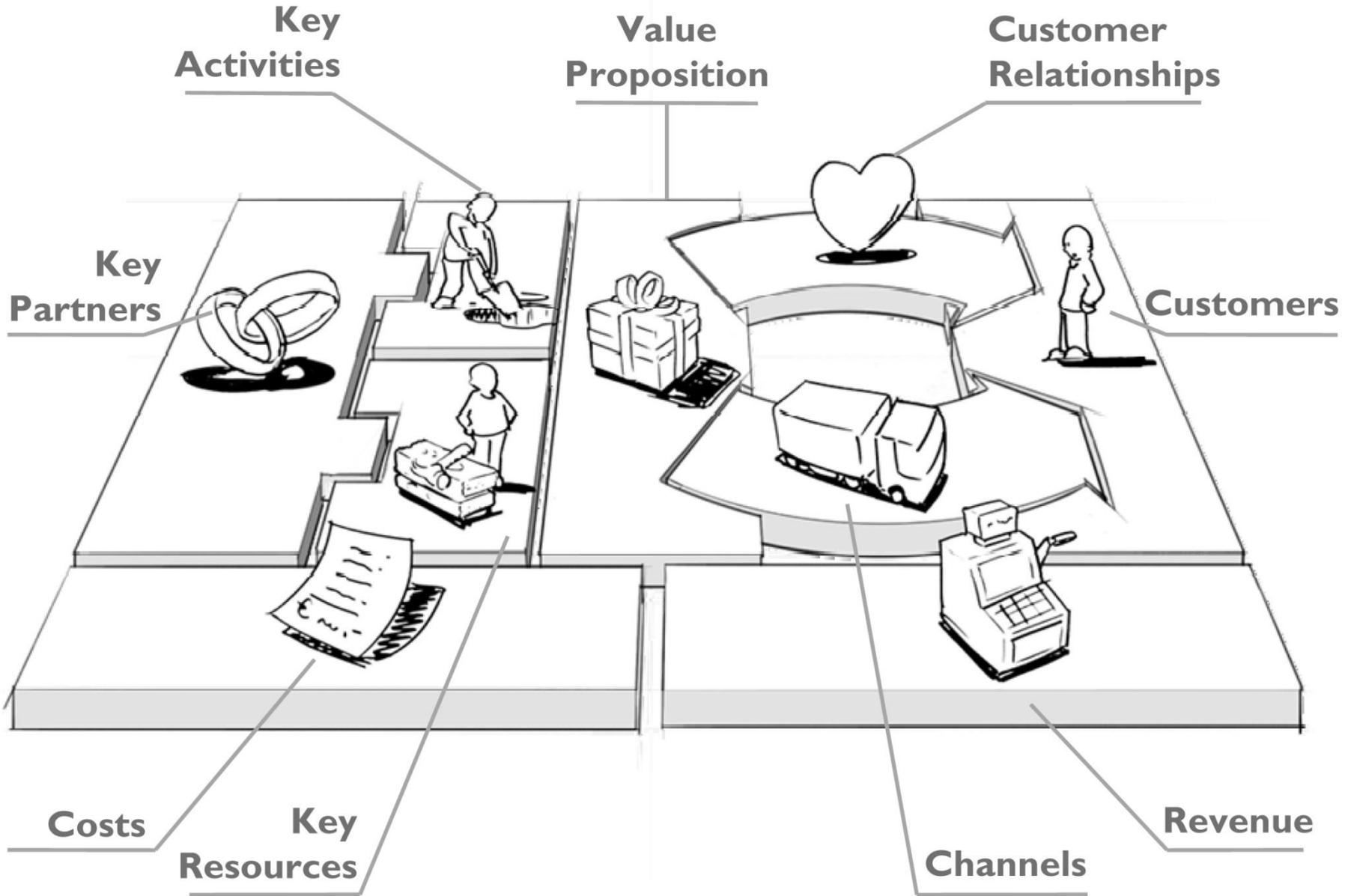


InnovaWood Vision

InnovaWood is Europe's No1 innovation, education and training network based on wood and wood related research for enhancing the global leading position.

It's daily operations are structured into four key thematic areas: strategy and impact, research and innovation, knowledge transfer as well as education and training.

Based upon its activities, InnovaWood is through research the confident provider for partnering and connecting woodworking and other forest-based industries with excellent knowledge and competences for innovation, education and training.



drawings by JAM

InnovaWood's Module Bank

- **Context**

- *Forestry-wood sector needs access to trained staff*
- *Wood science courses are expensive to run and budgets are limited*
- *Forestry and wood science are multi-disciplinary and wide ranging*

- **Solution**

- *Institutes need access to on-line modules to complement their existing programmes*

- **The Initiative**

- *Each participating institute provides a module in return they have access to those offered by the other institutes*
- *InnovaWood members have the skills and resources necessary to create and run such modules*

Membership update 2017

Membership update



- ***Membership Breakdown***
 - **52 member organisations**
 - **8 SSP members**
 - **28 countries**

- ***New in 2016***
 - Scion, New Zealand
 - CTFC, Spain

- ***New in 2017***
 - GMIT Letterfrack, Ireland
 - LTU, Sweden

Membership update



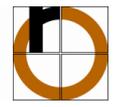
- *Potential new members*
 - Catas, Italy
 - University of Florence, Italy
 - Aalto University, Finland
 - CHIMAR, Greece
 - Linnaeus University, Växjö, Sweden
 - Latvian institute for wood chemistry, Latvia

Membership update



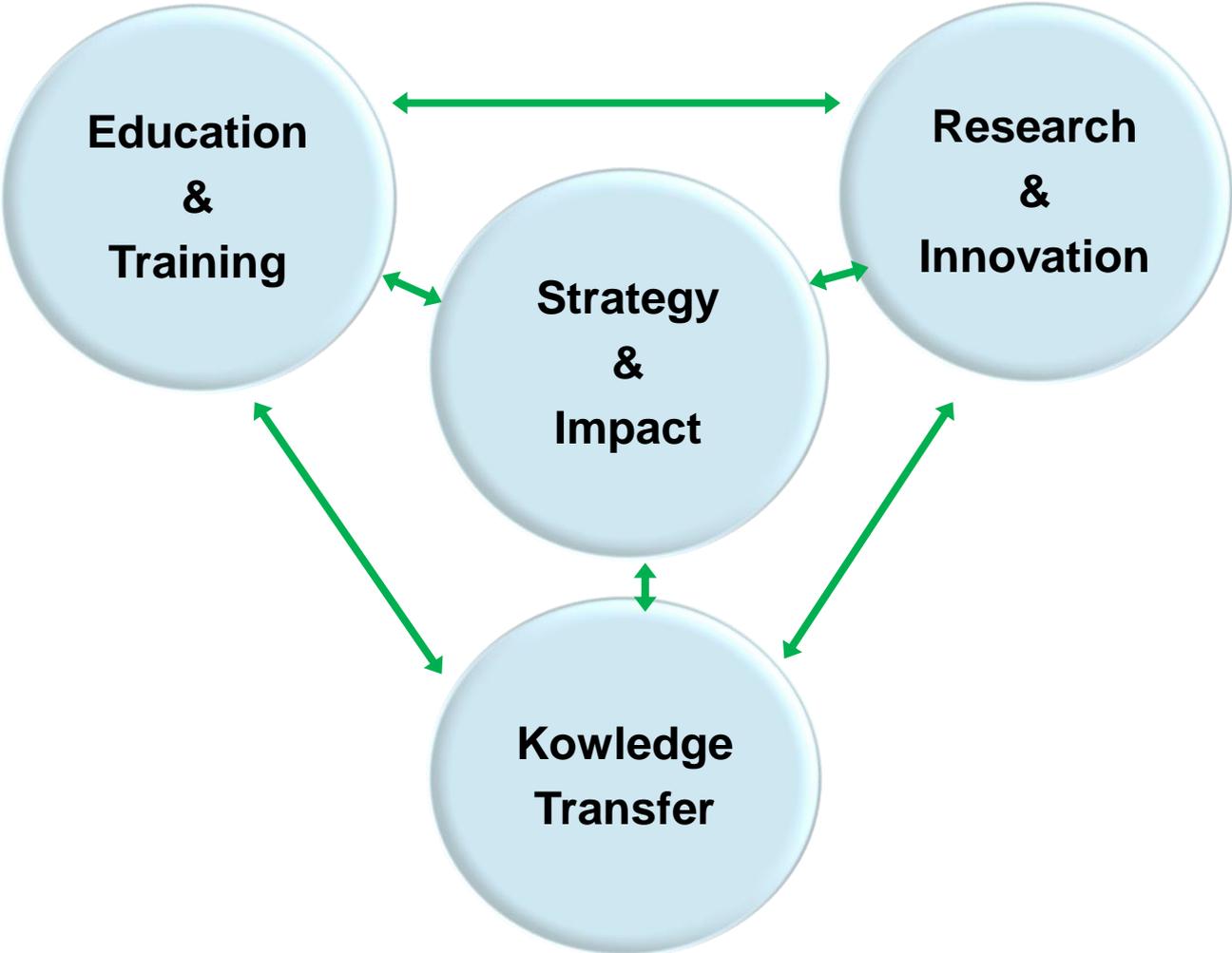
8 SSP memberships





Coffee Break

InnovaWood Thematic Groups



InnovaWood Thematic Groups

Initiatives presented in 2016

Thematic workshop Strategy and Impact (SI)

- European Hardwoods Innovation Alliance
- EIP Raw Materials
- Wood working task force
- Think Tank
- Support to FTP and European industry

Thematic Group Research and Innovation (RI)

- IW calendar
- IW book
- IW Summer School
- CEN standard strategy
- Cost Action proposal preparation facilitation

Thematic workshop Knowledge Transfer (KT)

- Capability Register
- Fablab
- Materials working group
- Country reports
- High level meetings
- Social networking / profiling

Thematic Group Education and Training (ET)

- Mapping VET and higher education centres
- VET subgroup
- ERASMUS+ and ERASMUC MUNDUS
- Marie Skłodowska-Curie Actions
- Researchers' Night

- **EHIA**

Broadleaf Citizen

In a globalised world, where products and markets are only one click away, the only constant, but slow growing resources are forest ecosystems. Natural production times are precious as they create various value added services and products. One key objective is the production of high quality Roundwood that will only be delivered after decades of growing. Have you asked yourself?

- What can be done with all the different varieties, diameters, qualities of the huge amount of hardwood species in Europe?
- Can we sophisticate our life-styles by passing a new threshold?
- Don't you wish to use and consume sustainably produced natural products in your daily life?

Everything is possible. Indeed, the potential is given. A call for a paradigm shift is launched by inventing and identifying how to realise the best use of a given resource.

A new generation of broadleaf citizen will create healthy and safe living spaces in the urban environment and beyond, trying to integrate nature and its benefits into it. The future societal concepts/needs will become customised, sustainable and connecting the rural with the urban citizen. Hardwoods will aspire to be the resource for many sustainable solutions and become the new muse for broadleaf innovators.

Position of Secretary General

Selection procedure



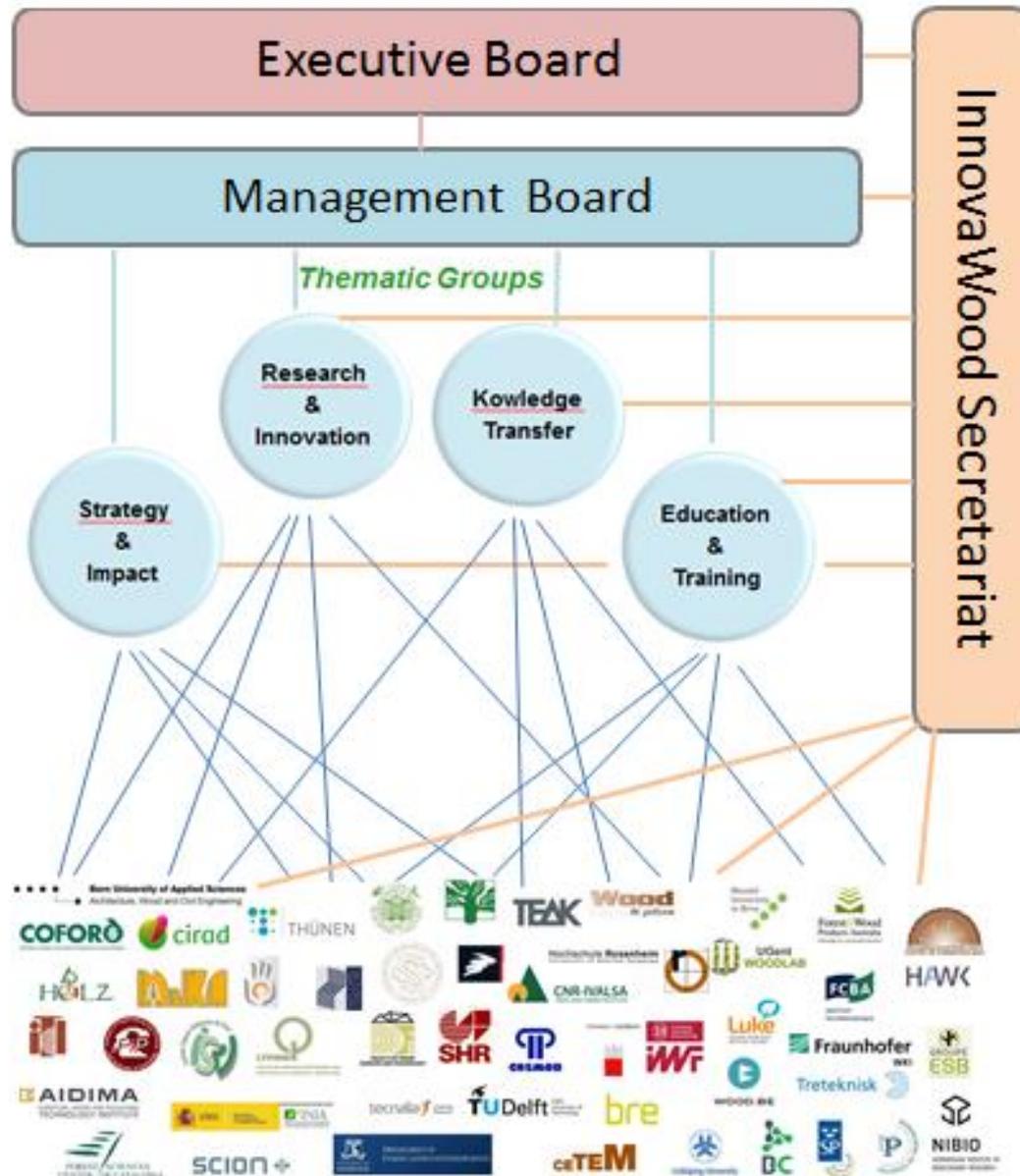
Opening position

- 9 candidates expressed interest

Procedure

- Shortlist made in the Executive Board meeting of 28/03/17
- Skype interviewing shortlist will start on 30/03/17
- First physical meetings with number one candidate start in the first week of April

InnovaWood Board Elections



Board composition 2016



Executive Board

Joris Van Acker, President
Mark Irle, vice President
Erik Larnoy
Andreas Kleinschmit von Lengefeld
Andreja Kutnar
Ivica Grbac
Gus Verhaeghe

Management Board =

Executive Board

+

Thematic Groups

Thematic Group coordinators

TG Strategy and Impact

Frederic Rouger
Johannes Welling

TG Research and Innovation

Jan Luedtke
Alfred Teischinger

TG Knowledge Transfer

Francesco Balducci
Kerstin Johansen

TG Education and Training

Cecilia Amo
Sergej Medved

Board composition

Candidates to join in 2017

Executive Board

Francesco Balducci



Patrick Pammer



Thematic Group coordinators

Mikko Kurtila



Magdalena Nowaczyk-Organista



Board composition 2017



Executive Board

Mark Irle, President
Erik Larnoy, vice President
Andreas Kleinschmit von Lengefeld
Andreja Kutnar
Francesco Balducci
Patrick Pammer
Gus Verhaeghe

Management Board =

Executive Board

+

Thematic Groups

Thematic Group coordinators

TG Strategy and Impact

Frederic Rouger
Johannes Welling

TG Research and Innovation

Jan Luedtke
Alfred Teischinger

TG Knowledge Transfer

Mikko Kurttila
Magdalena Nowaczyk-Organista

TG Education and Training

Cecilia Amo
Sergej Medved

InnovaWood General Assembly

InnovaWood General Assembly

- ***Resolutions***
- ***AOB***

Resolutions

- **Resolution 1**

“The InnovaWood General Assembly accepts the Financial report of 2016 presented by the Secretary General Gus Verhaeghe.”

- **Resolution 2**

“The General Assembly accepts the budget 2017 presented by the Secretary General Gus Verhaeghe.”

- **Resolution 3**

“The General Assembly agrees to appoint as President: Mark Irle”

- **Resolution 4**

“The General Assembly agrees to appoint as vice- President: Erik Larnoy.”

Resolutions

- **Resolution 5**

“The General Assembly agrees to appoint as Executive Board (Council) members:

- ***Andreas Kleinschmit von Lengefeld***
- ***Andreja Kutnar***
- ***Francesco Balducci***
- ***Patrick Pammer”***

- **Resolution 6**

“The General Assembly agrees to appoint as new Thematic Group coordinators:

- ***Mikko Kurttila***
- ***Magdalena Nowaczyk-Organista”***

Resolutions

- **Resolution 7**

“The InnovaWood General Assembly mandates the Executive Board to carry out the selection procedure of the future Secretary General.”

- **Resolution 8**

“The General Assembly thanks Joris Van Acker for his dedication and work as an InnovaWood President.”

- **Resolution 9**

“The General Assembly thanks Gus Verhaeghe for the work and dedication as a Secretary General.”



Thank you for your attention



Thank you

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