



InnovaWood Network

InnovaWood General Assembly 2015



13th INNOVAWOOD GENERAL ASSEMBLY

10-11th JUNE 2015

Faculty of Forestry, Zagreb, Croatia,

Welcome

Attendance at this General Assembly

40 people

27 member organisations

17 countries

Our Host

University of Zagreb, Faculty of Forestry



InnovaWood General Assembly 2015

9 June

Board meetings

10 June

- 8h30 *General Assembly plenary*
- 13h30 *New members presentations*
- 14h *Key lectures*
- 15h30 *Host institutions presentations – guided visit*
- 18h30 *Evening event - InnovaWood dinner*

11 June Workshops

- 8h30 *Developing a Roadmap on European hardwoods*
- 10h15 *Strategic research and innovation agenda T4F*
- 13h *Wood recycling, cascade use of wood and wood mobilisation*
- 14h30 *Presentation and discussion of IW COST Action proposals*

Activity report 2014

- **Highlights 2014**
General Assembly



42 participants, 24 member organisations, 19 countries

- **Highlights 2014**

General Assembly



- **Highlights 2014**

Wood Action days

24TH SEPTEMBER 2014

Congress: Forest-based Innovation and Research needs for reaping the potential of sustainable habitats for strengthening Europe's low carbon bio-economy

Location: Forestry House on Luxembourg Square



The seminar aims to inform policy decision makers on European and regional level about the innovative developments and potentials of sustainable habitats that are based on forest-based materials in Europe's low carbon bio-economy. It will raise the awareness on an important renewable resource that can boost local growths in rural and urban environments.

• Highlights 2014

IW SSP 2013 event

International Negotiation in a Multicultural Environment

– *11-12 December 2014, Antwerp*

Develop successful negotiation skills to work in an international and multicultural environment and convert research into business. Grow convincing and influencing techniques and improve your management level presentation skills.

Competence building:

- Superior outcomes of international multi-cultural negotiations
- Impact cultural differences on negotiations
- Bridging academia/management schools with the international business world
- Management-level Advanced Presentation Skills: Convincing Audiences/Influencing Stakeholders
- Internationalisation and commercialisation
- The profile and skill set of the 'new' executive
- Internationalization/International Business Development Models
- Innovation & Entrepreneurship – Market Entry Strategies

- **Highlights 2014**

Horizon 2020 brokerage event

- *13 November, Munich*
- *Collaboration FTP-InnovaWood-EFPRO-EFI*
- *Tentative call topics 2015 calls for proposals*
- *InnovaWood presentation*
- *Close to 100 participants*
- *45 flash presentations*

Forest-Based Sector
Technology Platform



• Highlights 2014

Strategies for Europe

Forest-Based Sector
Technology Platform



Forest-based sector Technology Platform

- *Member of the Management Team and Advisory Committee*
- *Brokerage event in Munich*
 - *InnovaWood presentation*
 - *Moderation partnering sessions*
- *FTP Woodworking task Force*
 - *Identify Key Performance Indicators*
 - *Increase commitments of all stakeholders*
 - *Follow up / evaluate and point to H2020 Call Topics*
 - *Identify the RTD&I breakthroughs*
 - *Outline European RTDI funding programme initiative*

• Highlights 2014

Strategies for Europe

ECAMOB commitment in EIP Raw Materials

- *Owners: EPF and EOS*
- *Administration: FCBA and InnovaWood*
- *40 members, 80M Euros*
- *General assembly July 2014*
- *4 Task Forces*
 - *Wood recycling (Francesco Balducci, COSMOB)*
 - *Cascade use of wood (Gerard Deroubaix, FCBA)*
 - *Wood mobilisation (Leena Paavilainen, LUKE)*
 - *Transversal wood biomass/bioenergy*
- *End 2015: call for commitments*

• Highlights 2014

Strategies for Europe

COST

- *InnovaWood COST Action proposal initiative*
 - Questionnaire to > 1000 researchers
 - 14 topics prioritised
 - 200 researchers collaborating
 - Next deadline: 8 Sept 2015
- *Support running COST Actions*



Horizon 2020

- *Follow up*
- *Close collaboration FTP*
- *Topic prioritisation support*



• Highlights 2014

Membership services

- *Improved communication and interaction with memberships*
- *E-alerts and website upgrades*
- *Representation of the network on various events and meetings*
- *Project proposal support, partner search*
- *Support Division activities*
- *Summer School*

Special Service Package

- *InnovaWood Special Service Package*
 - *Brussels meeting room*
 - *Exclusive time dedication Secretariat*
 - *Participation fee reduction*
 - *Exclusive event: International Negotiation in a Multicultural Environment*

• Highlights 2014

Membership Services

Events calendar

The logo for InnovaWood, featuring a stylized green tree with yellow stars above it and the text "INNOVAWOOD" in green.

FORTHCOMING EVENTS IN THE FORESTRY-WOOD CHAIN

Conferences, congresses, seminars and meetings are marked in blue
Industry fairs and other events are marked in green

APRIL 2014

5th Annual International Forum – Russian Wood and Timber
1 – 3 April, Moscow (Russia)

Woodwisdom-Net: Workshop for project coordinators
8 April, Stockholm (Sweden)

WoodCellNet physics training school (not online yet)
7-11 April, Edinburgh (UK)

7th International Conference on Bio-based Materials
8-10 April, Maternushaus, Cologne, Germany

6th Woodwisdom-Net Research Programme Seminar
9-10 April, Stockholm (Sweden)

The 1st Euro-Asian International Short Course on Wood based Composites
14 – 16 April, Trabzon (Turkey)




Cross-Laminated-Timber training school COST Action FP1004
15 – 17 April, Trento (Italy)

The logo for InnovaWood, featuring a stylized green tree with yellow stars above it and the text "INNOVAWOOD" in green.**InnovaWood General Assembly**
24 – 25 April, Tulln/Vienna (Austria)

Northwest Wood-Based Biofuels + Co-Products Conference
28 – 30 April, Seattle, Washington (USA)

MAY 2014

Workshop COST Action FP1101 –Strengthening of historic timber structures

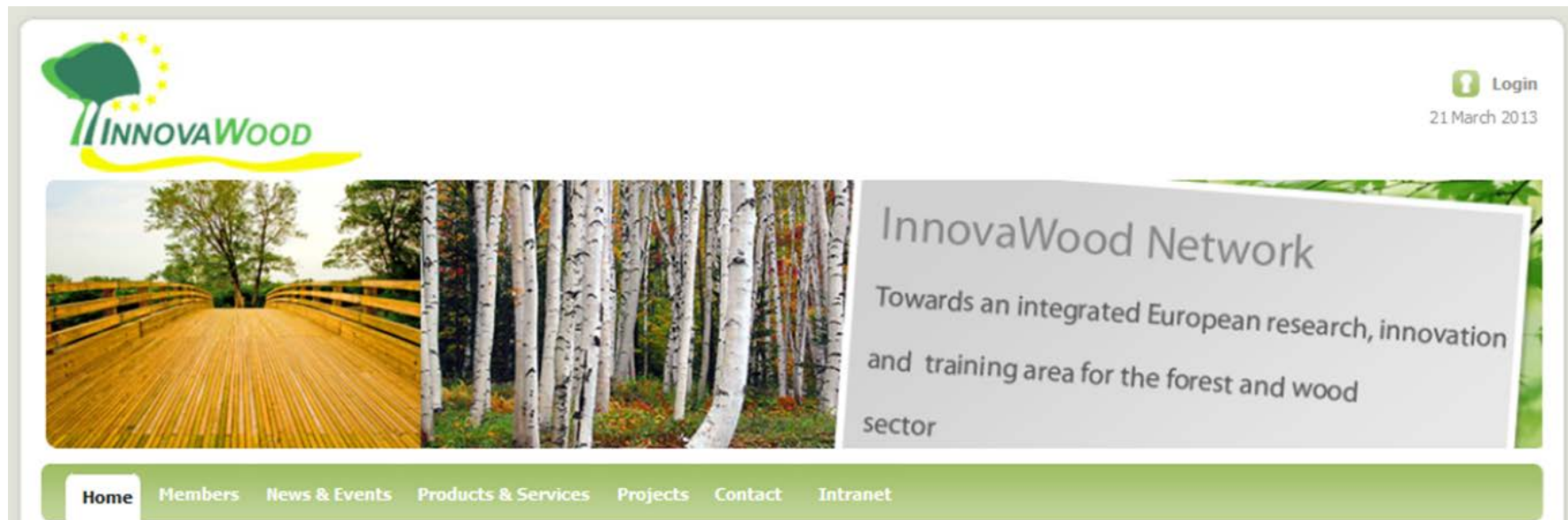
The logo for COST (European Cooperation in Science and Technology), featuring a stylized 'C' and the word 'cost' in a box.The logo for COST (European Cooperation in Science and Technology), featuring a stylized 'C' and the word 'cost' in a box.The logo for COST (European Cooperation in Science and Technology), featuring a stylized 'C' and the word 'cost' in a box.

• Highlights 2014

InnovaWood portal upgrade

Upgrade of website platform: Tool for increased member services and promotion

- *Membership promotion*
- *Members initiatives page*
- *Open positions and calls*
- *Partner search*



- # InnovaWood Portal

InnovaWood web platform offers

- Web space for the announcement of the research and academic activities of IW members
 - *Open post*
 - *News*
 - *Members Initiatives*
 - *Success Story sections*
- Information on calls and grants (Open calls)
- Promotion of our members
- Relevant news on activities in the sector

- # InnovaWood Portal

Next steps

Improvement of online events calendar (members only)

Revamp of the Intranet space (members only) by introducing new contents such as:

- ***Horizon2020 section***

Including detailed information on calls, information days, seminars

- ***Other funding schemes***

- ***“Tips” and advice for successful project proposal writing***

- ***Project Management Tool***

Including financial management, project dissemination and results exploitation, WIKI on project management terms, FAQ related to project management...

- **Highlights 2014**

InnovaWood Secretariat projects

Ongoing projects InnovaWood Secretariat is partner in:
Infrastructure, Energy efficiency, Innovations, Standardisation, FoF, Erasmus



• InnovaWood project competences

Core activities

- *Website + corporate identity*
- *Newsletters and press releases*
- *Project brochures and leaflets*
- *Dissemination and training workshops*
- *Broad network and stakeholder connections*
- *Management, dissemination and knowledge transfer coordination*



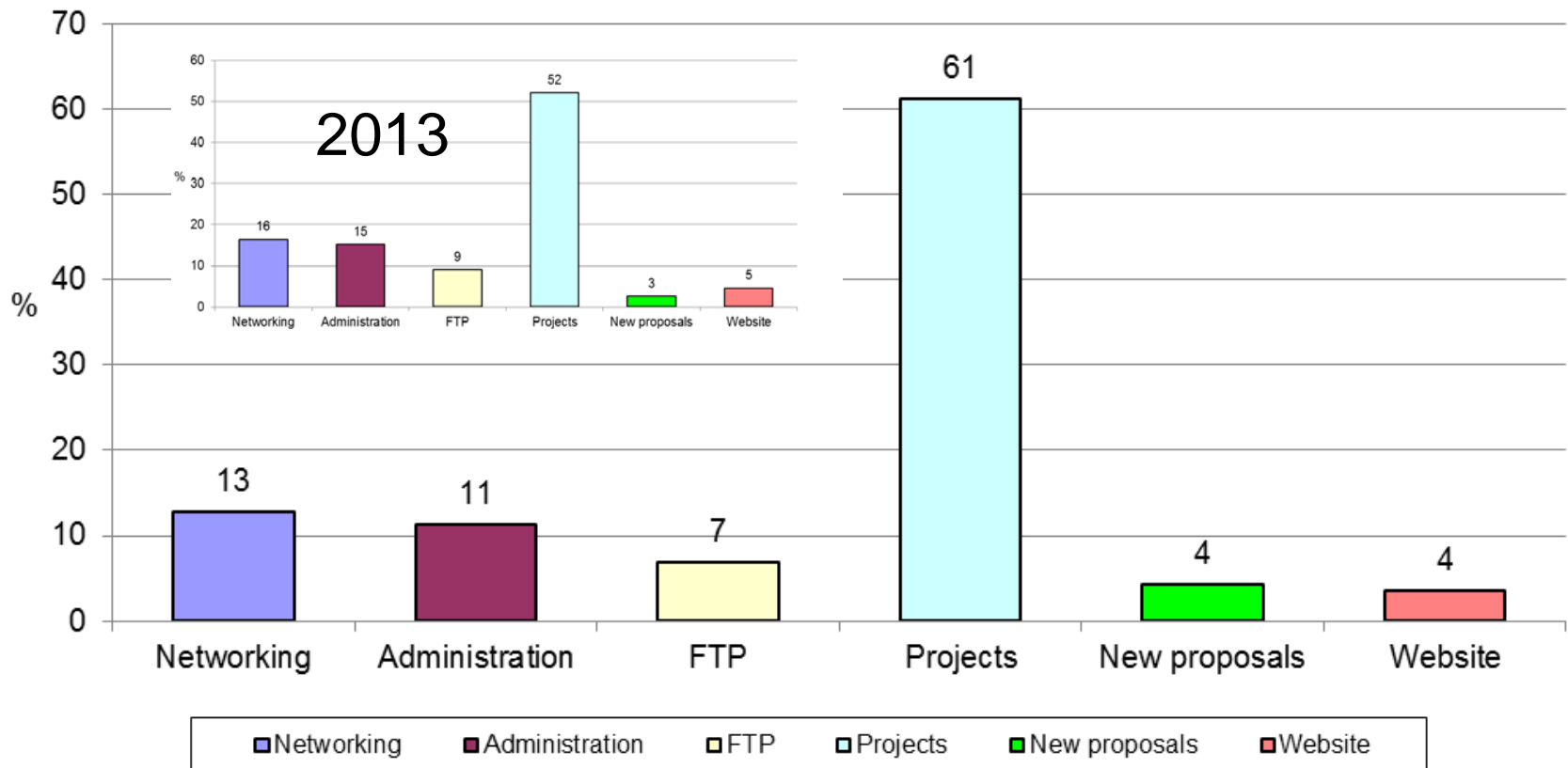
• InnovaWood project competences

Website example



• Activity report 2014

– *InnovaWood Secretariat time allocation 2014 (%)*



Outlook 2015



– *Strategies for Europe (FTP, COST, Horizon 2020, other)*

Horizon 2020

- *Actively cooperate with the Forest-based sector Technology Platform*
- *Survey upcoming calls 2016-2017, brokerage event*
- *Increase cooperation COST activities*



EIP Raw Materials

- *Co-ordination of the ECAMOB commitment*

Outlook 2015



– ***Collaboration with European stakeholders***

- *Industry federations*
- *Other networks (EFPRO, EFI, french wood experts...)*

– ***Members services***

- *Support Thematic Group initiatives*
 - *SI: Horizon 2020, ECAMOB*
 - *ET: VET subgroup*
 - *KT: new communication tools*
 - *RI: COST*
- *SSP services + SSP Event*
- *High Level Meeting: Management by Quality*
- *Promoting members activities: international conference, Zagreb*

Outlook 2015



– **Communication**

- *Distribution Newsletters and email alerts*
- *Events calendar*
- *InnovaWood portal updates and developments*
- *Marketing of InnovaWood*

– **InnovaWood portal development**

- *Event calendar*
- *Call calendar including deadlines tool*
- *Member logo page*
- *Members project page*
- *Social media (LinkedIn, Facebook)*

– **Memberships**

- *Recruitment of new members*
- *Follow up on existing memberships*
- *Network administration*

Outlook 2015



– *Project activities*

- *Providing input to Dissemination and Exploitation aspects of project proposals in which the Secretariat is a partner*
- *Participation as a dissemination partner in projects*
- ***Seeking new InnovaWood participation in projects***



– *InnovaWood Strategy 2014 - 2020*

- *Strategic development of the InnovaWood network*
- *Implementation of the new strategy*
- *Support the establishment of Working Groups*

Special Service Package

InnovaWood Special Service Package provides tailor-made support actions for InnovaWood members within their individual European activities.

The services included in the Special Service Package are:

1. Full membership of the InnovaWood network;
2. Exclusive use of the InnovaWood Secretary's time;
3. Reduced participation fee at IW events;
4. Use of the InnovaWood meeting room in Brussels;
5. Attendance at an exclusive event in Brussels.

Special Service Package

Full membership InnovaWood Network.

- ***The InnovaWood Special Service Package includes the registration for a full membership of the InnovaWood network***

Exclusive use of the Secretary's time

- ***The Secretary can act as local contact person for the member, in order to carry out member's tasks in Brussels***

Reduced participation fee at IW events

- ***The member gets a reduction of € 75 at all IW events***

Use of the InnovaWood meeting room

- ***The members will be able to use the InnovaWood meeting room in Brussels.***

Attendance at an exclusive SSP event

- ***The SSP 2011 exclusive event was a big success. All participants evaluated the event as high added value and provided new refreshing insights.***

Special Service Package

Registration fee: € 1.980

InnovaWood Special Service Package fee includes	
1.	Full InnovaWood membership fee of € 750
2.	2 half days use of the Secretary's time
3.	Reduced participation fee at InnovaWood events
4.	Half day use of the InnovaWood meeting room
5.	Attendance for 1 person at exclusive event

Optional added Services	
	Cost per item (€)
Added use of the Secretary's time (half day)	250
Added use of the InnovaWood meeting room (half day)	100
Possibility for extra person to attend exclusive event	300 (actual cost € 600)

Special Service Package

General conditions:

- *Open to all members*
- *Duration: 1 year, no refunds*
- *Additional services only for Special Service Package members*
- *Meeting room reservation: “first come first served”*

The InnovaWood Special Service Package initiative is an additional service to the existing InnovaWood membership. It has no impact on the services currently provided by the InnovaWood Secretariat.

This Special Service Package will focus the Secretary's work more on the specific individual needs of the members and at the same time the network will gain more financial stability.

Financial report 2014

• Financial Summary – cashflow 2014

Cashflow balance 2014			
INCOME & COSTS	Budget	Executed	
	2014	2014	%
INCOME			
Projects	€127.575	€105.948	83
Memberships	€26.270	€24.335	93
Special Service Package	€15.840	€17.070	108
Other	€3.470	€2.368	68
TOTAL RECEIPTS	€173.155	€149.720	86
COSTS			
Staff	€124.000	€137.687	111
Office related Costs	€15.930	€11.971	75
Insurance / Bank	€760	€126	17
Travel & Expenses	€8.300	€9.039	109
website IT	€5.600	€6.058	108
Sub-Contracts	€4.000	€0	0
other	€4.270	€4.822	113
TOTAL COSTS	€162.860	€169.703	104
Cashflow Surplus/deficit	€10.295	-€19.982	
Opening cash balance	€164.470	€164.470	
Closing cash balance	€174.765	€144.487	

Executed	Executed	Executed
2013	2012	2011
€143.826	€93.633	€ 80.599
€18.735	€20.885	€ 19.000
€11.130	€15.840	€ 13.860
€1.810	€4.560	€ 1.402
€175.501	€134.918	€ 114.860
€83.754	€68.313	€ 64.605
€12.120	€15.374	€ 7.519
€522	€160	€ 232
€8.287	€5.304	€ 4.192
€9.051	€6.099	€ 6.190
€0	€21.292	€ 11.244
€3.492	€2.788	€ 2.507
€117.225	€119.331	€ 96.489
€58.276	€15.588	€18.371

• Financial Summary – budget 2015-2017

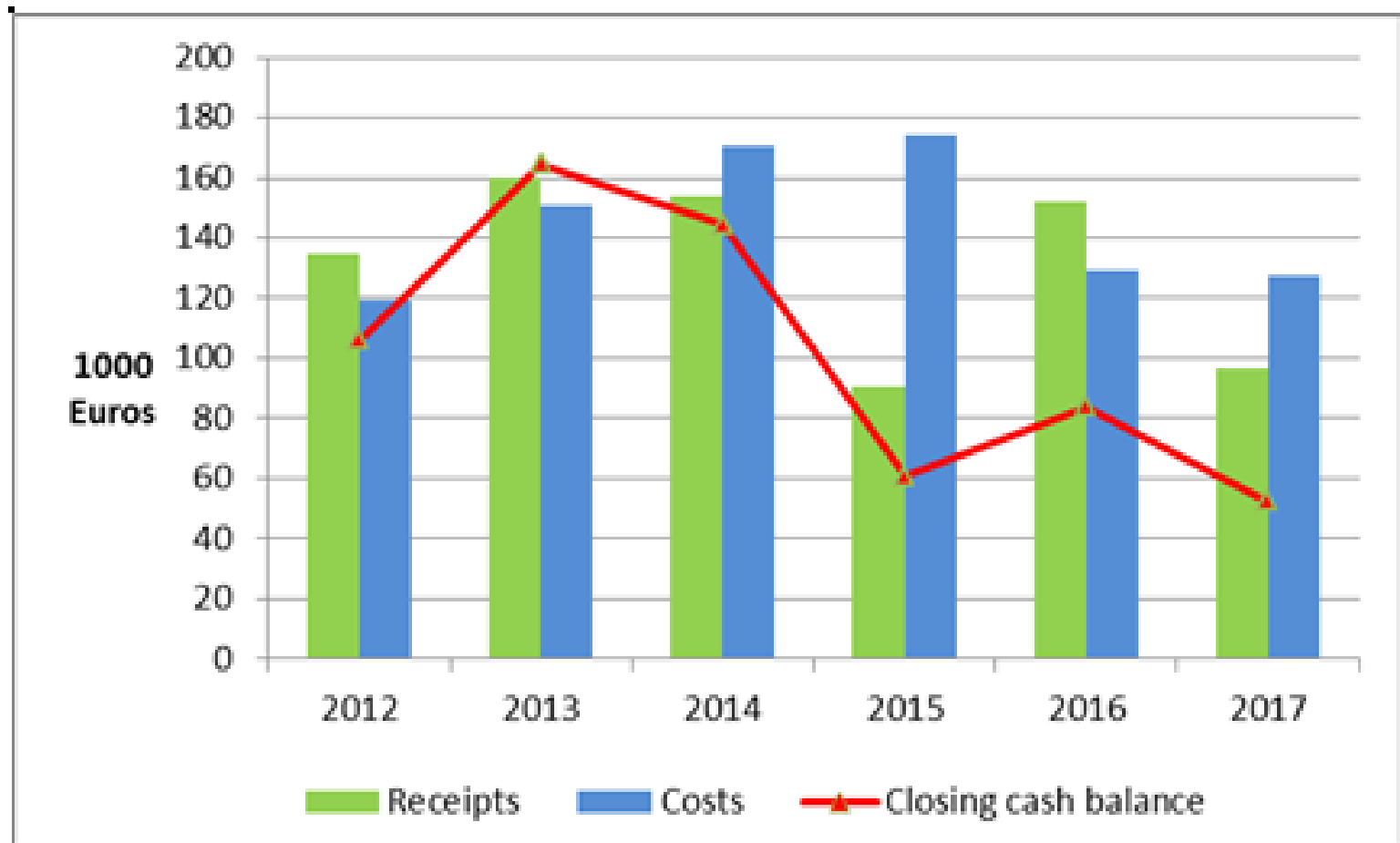


BUDGET

INCOME & COSTS	2015	2016	2017
INCOME			
Projects	€21.975	€102.000	€46.000
Memberships	€29.600	€31.000	€31.000
Special Service Package	€15.840	€15.840	€15.840
Other	€22.970	€3.470	€3.470
TOTAL RECEIPTS	€90.385	€152.310	€96.310
COSTS			
Staff	€95.000	€85.500	€85.500
Office related Costs	€15.930	€15.930	€15.930
Insurance / Bank	€760	€760	€760
Travel & Expenses	€8.800	€7.300	€7.300
website IT	€5.800	€7.000	€6.800
Sub-Contracts	€15.700	€9.500	€8.000
other	€31.770	€3.270	€3.270
TOTAL COSTS	€173.760	€129.260	€127.560
Cashflow Surplus/deficit	-€83.375	€23.050	-€31.250
Opening cash balance	€144.487	€61.112	€34.162
Closing cash balance	€61.112	€34.162	€2.912

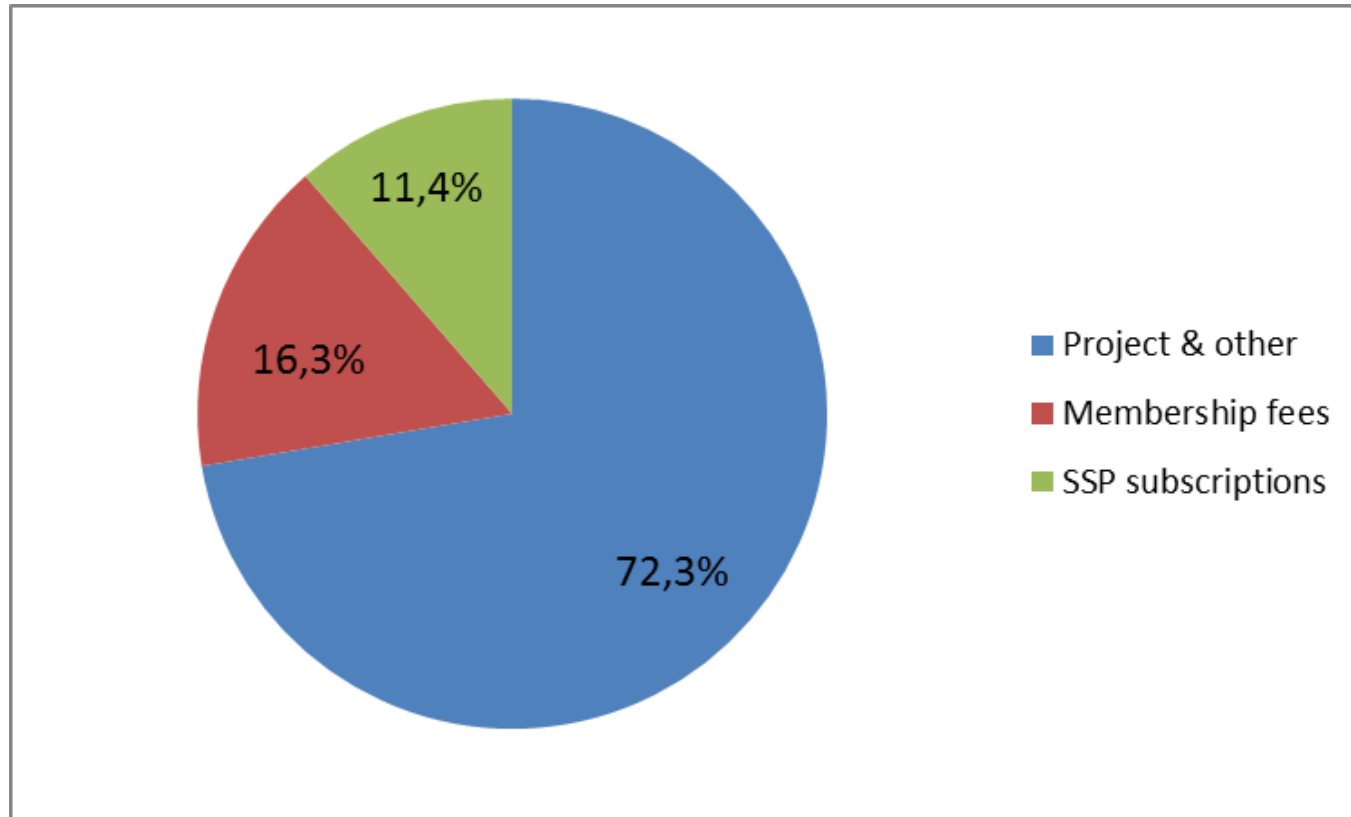
• Financial Summary

Balance 2012 - 2017



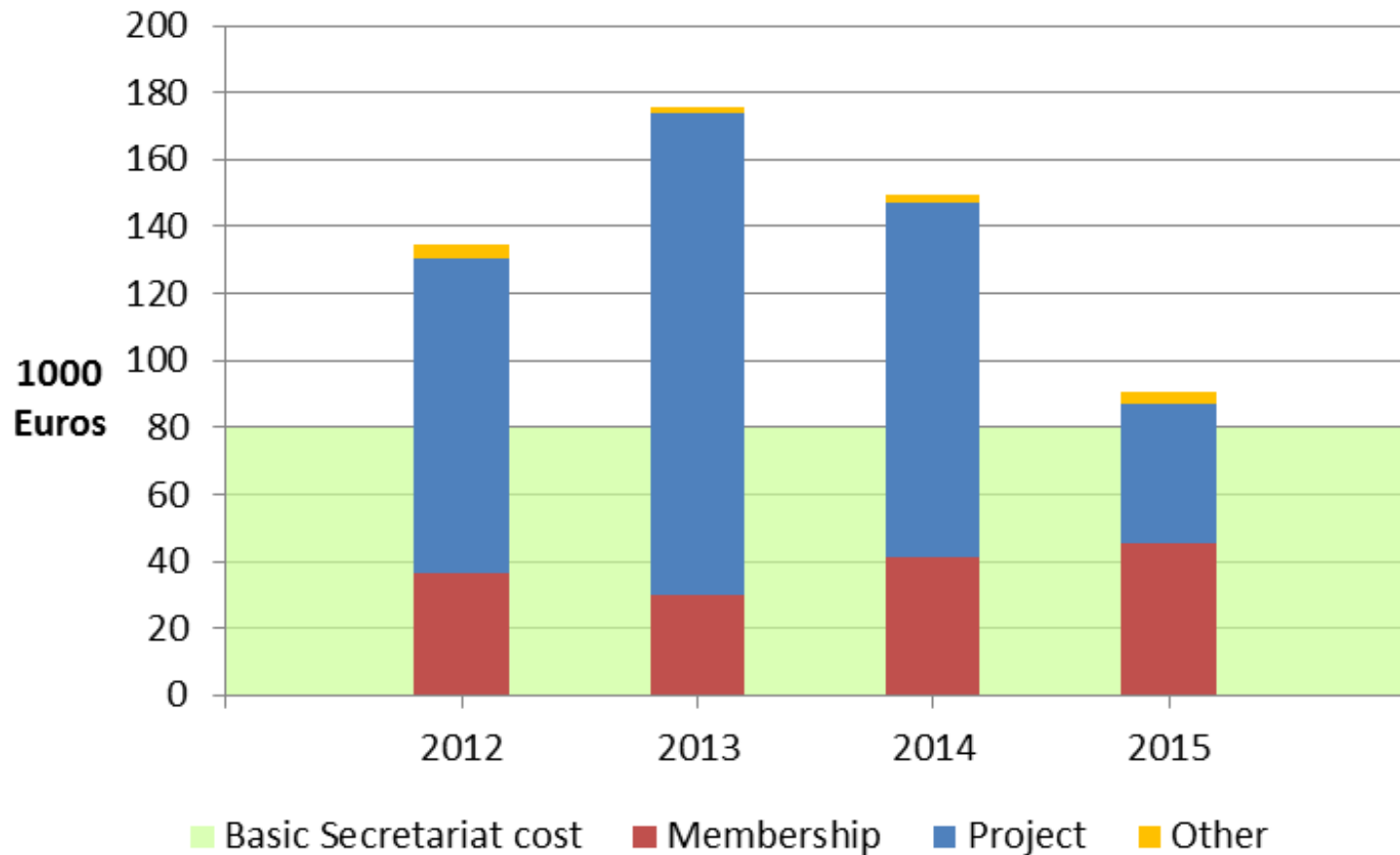
- # Financial Summary

Revenues 2014



- # Financial Summary

Revenues versus basic working costs 2012 - 2015



- **Financial Summary**

Budget

- *Balanced budget over last 5 years*
- *Cashflow fluctuations due to project involvements*
- *New project involvements needed to maintain current financial strategy*

Goal: 40.000 Euro extra non-project incomes

- *Membership fees*
- *Additional services*
- *Other incomes*
- *...*

Membership update 2014

Membership update



- *Membership Breakdown*
 - 49 member organisations
 - 8 SSP members
 - 27 countries
- *New in 2014*
 - FDTME, Republic of Macedonia
 - BC, UK
 - UP, Slovenia
 - UWH, Hungary
 - McNally, Ireland
 - DF TUZVO, Slovakia
 - MENDELU, Czech Republic

Membership update



- *Potential new members 2015*

- Catas, Italy
- University of Florence, Italy
- University of Lviv, Ukraine
- Aalto University, Finland
- CTFC, Spain
- ENAIP, Italy
- CHIMAR, Greece
- Belgrade university, Republic Serbia
- Linnaeus University, Växjö, Sweden
- Latvian institute for wood chemistry, Latvia

Membership update



8 SSP memberships





Univerza v Ljubljani

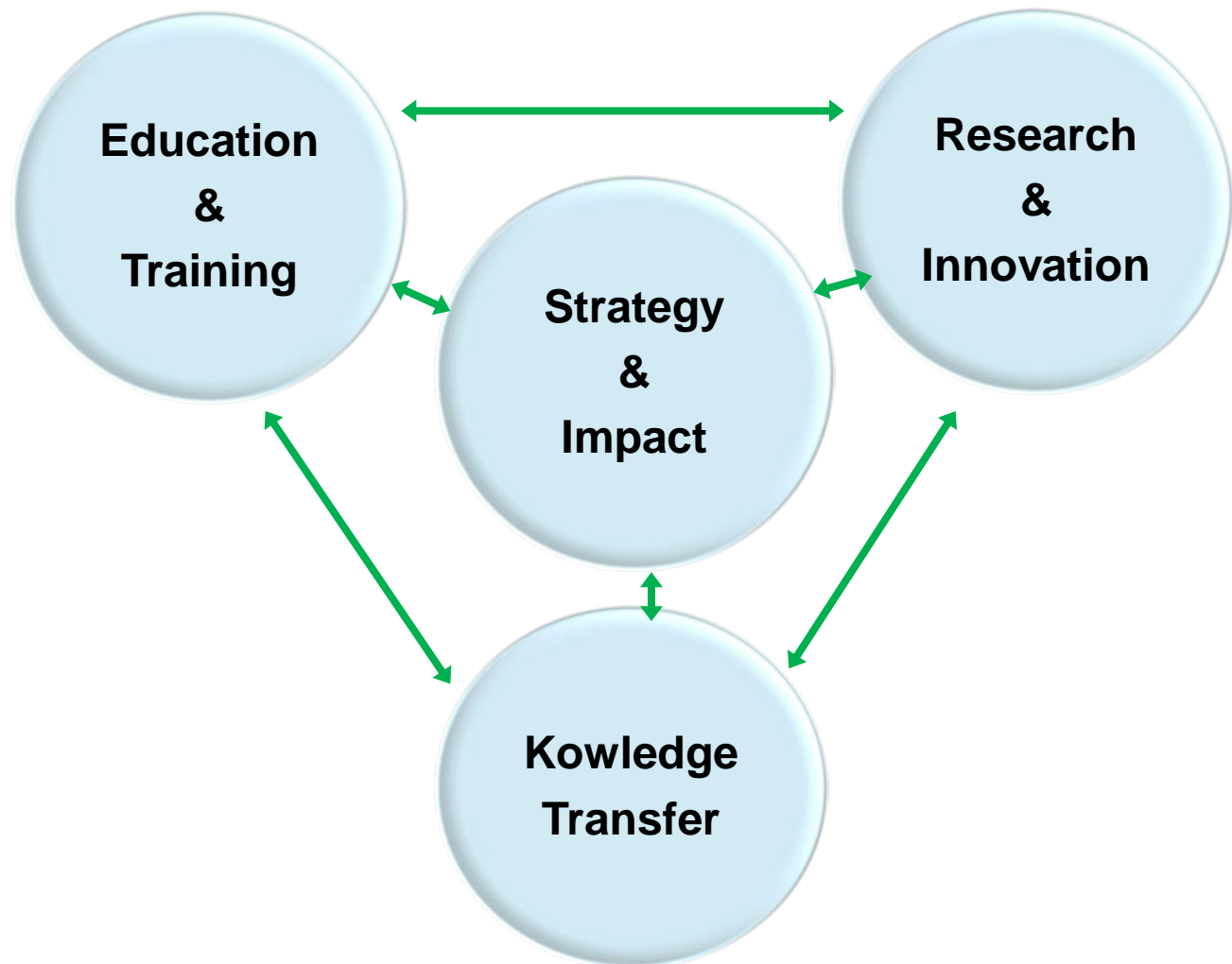


InnovaWood initiatives 2015

InnovaWood Strategy 2014-2020



InnovaWood Thematic Groups



InnovaWood Thematic Group Strategy & Impact

1. ECAMOB commitment
2. Hardwoods Roadmap
3. Woodworking Task Force
4. Support to FTP and industry federations
5. Think Tank

ECAMOB commitment in EIP Raw Materials

- *Owners: EPF and EOS*
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- *40 members, 80M Euros*
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 - *Wood recycling (Francesco Balducci, COSMOB)*
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 - *Transversal wood biomass/bioenergy*
- *End 2015: call for commitments*

InnovaWood Working Group on Hardwoods

- *Development of a Roadmap*
- *Create a thematic innovation, research and training network*
- *Emphasize the value added use of hardwoods in Europe*

Woodworking Task Force

- **Composition: Members**

- *Chair: InnovaWood*
- *FTP: Johan Elvnert*
- *Industry representatives: 2 persons*
- *Experts: max. 4 persons*

- **Actions**

- *Identify Key Performance Indicators*
- *Increase commitments of all stakeholders*
- *Follow up / evaluate and point to H2020 Call Topics*
- *Identify the RTD&I breakthroughs*
- *Outline European RTDI funding programme initiative*

Activities

Analysis of the results of the FTP input to 2014-2015 calls

1. *Overview of existing FTP input towards Horizon 2020: FTP wood related project proposals for the 2014-2015 calls for proposals*
2. *Analysis of the results of this input to 2014-2015 calls*
3. *Review the effectiveness of the FTP input*
4. *How many proposals dealing with those topics where submitted?*
5. *Analysis of projects accepted in 2014 call*
6. *Success rate*
7. *Defining which of the topics should be further promoted towards 2016-2017*
8. *Identify Key Performance Indicators (KPIs) to identify KPIs that communicate the progress towards the vision target.*

Activities

Strategy for 2016-2017 calls

1. *Topic prioritisation: RTDI breakthroughs definition*
2. *Topic preparation:*
 - *Key assumptions*
 - *Output foreseen, impact, success*
 - *Bottlenecks*
 - *Potential support actions required*
3. *Areas to be addressed: programme/advisory committees*
 - *PPPs*
 - *SC5 climate action, resource efficiency and raw materials*
4. *Promotion strategy short term (who, how, when, target audience)*
 - *PPP EeB, SPIRE*
 - *EIP RM*
 - *National funding agencies*
 - *Researchers*
5. *Further initiatives longer term*
 - *JPI, COFUND*

Support of FTP and industry federations

- *Collaboration on all strategic initiatives*
- *Joint partnering events*
- *...*

InnovaWood Think Tank

- *Annual meeting between InnovaWood and woodworking industry (EPF, CEI-Bois, EOS, ...)*
- *Specific topic to be discussed (e.g. wood-based panels)*
- *Preparation to further intensified collaborations between industry and researchers*
- *Pro-active approach of future challenges*
- *Open to all interested members and stakeholders*

InnovaWood Thematic Group Research & Innovation

1. CEN standard strategy
2. InnovaWood book
3. InnovaWood Summer School
4. COST Action preparation
5. InnovaWood calendar

CEN standard strategy

- *Participation on each relevant CEN Standard and Technical Committees*
- *Collaboration and knowledge sharing*
- *Ensure relevant and applicable standards for the FBI sector*
- *Coordinate all representatives in all standardisation committees with relevance to the FBI sector*

InnovaWood Book

- *State of the art of wood material products use*
- *Focus on construction sector*
- *Research and innovation references*
- *Good practices and know how*
- *Include environmental topics: LCA, EPD, green building materials*
- *Promotion and knowledge sharing for wood use*

InnovaWood Summer School

Member organizations were invited to propose and organize an InnovaWood summer school for researchers from other member organizations. The Summer Schools are dealing with specific topics and can be introduction to key research facilities

COST Action preparation

- *InnovaWood COST Action proposal initiative*
 - *14 topics prioritised*
 - *200 researchers collaborating*
 - *Next deadline: 8 Sept 2015*

InnovaWood calendar

A continuously updated calendar that includes all upcoming scientific conferences, seminars, workshops, COST Action activities, trade fairs and other events where research and innovation results are presented and discussed is provided to the members.

InnovaWood Thematic Group Knowledge Transfer

1. Capability Register
2. InnovaWood social network profiling
3. Fablab|
4. Materials Working Group
5. Country reports
6. High level meeting

InnovaWood Capability Register

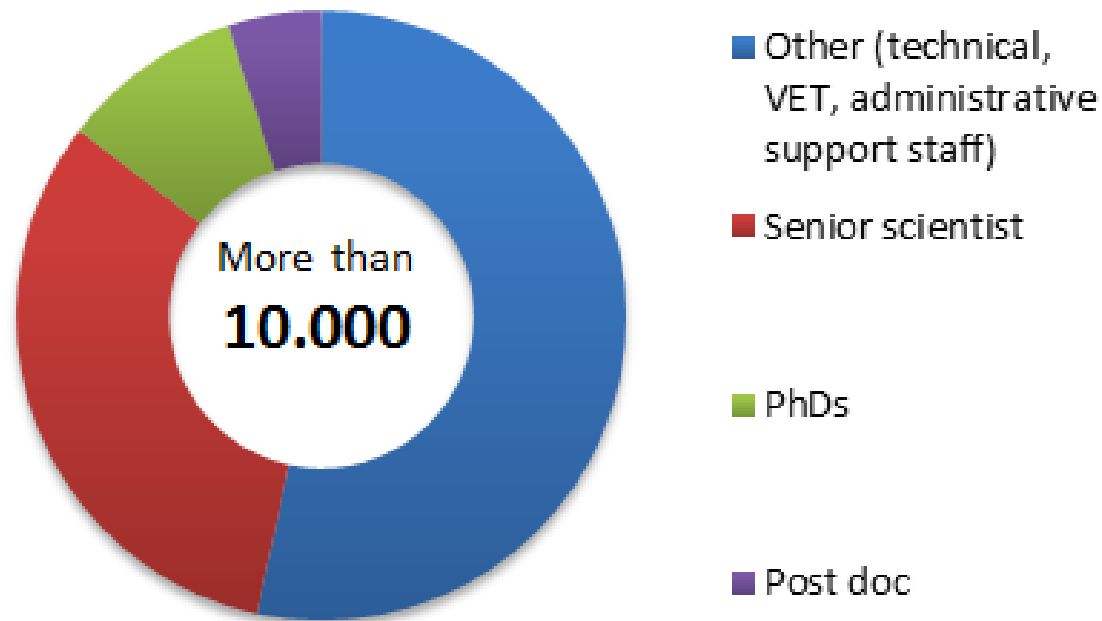
InnovaWood network Profile



InnovaWood Capability Register

InnovaWood network Profile

STAFF



In total more than 10.000 staff members are employed in our network, from which **3200 are senior scientist, 493 post doc, 967 PhDs without senior status**. Other staff categories include technical, VET and administrative support staff. **More than 3500 staff members are involved in teaching and lecturing activities** in different education programmes.

InnovaWood Capability Register

NUMBER OF RESEARCH PROJECTS WHERE IW MEMBERS ARE INVOLVED



In the past 5 years:

1.500 national projects / 56 EU and transnational projects coordinated by **InnovaWood members**.
85% of all members are coordinating one or more **projects**.

GRADUATED STUDENTS



More than **8000 higher education students** (BSc, MSc, PhD) graduate every year.



Around **3000 students finish VET** and other courses every year.

InnovaWood Capability Register

InnovaWood network Profile

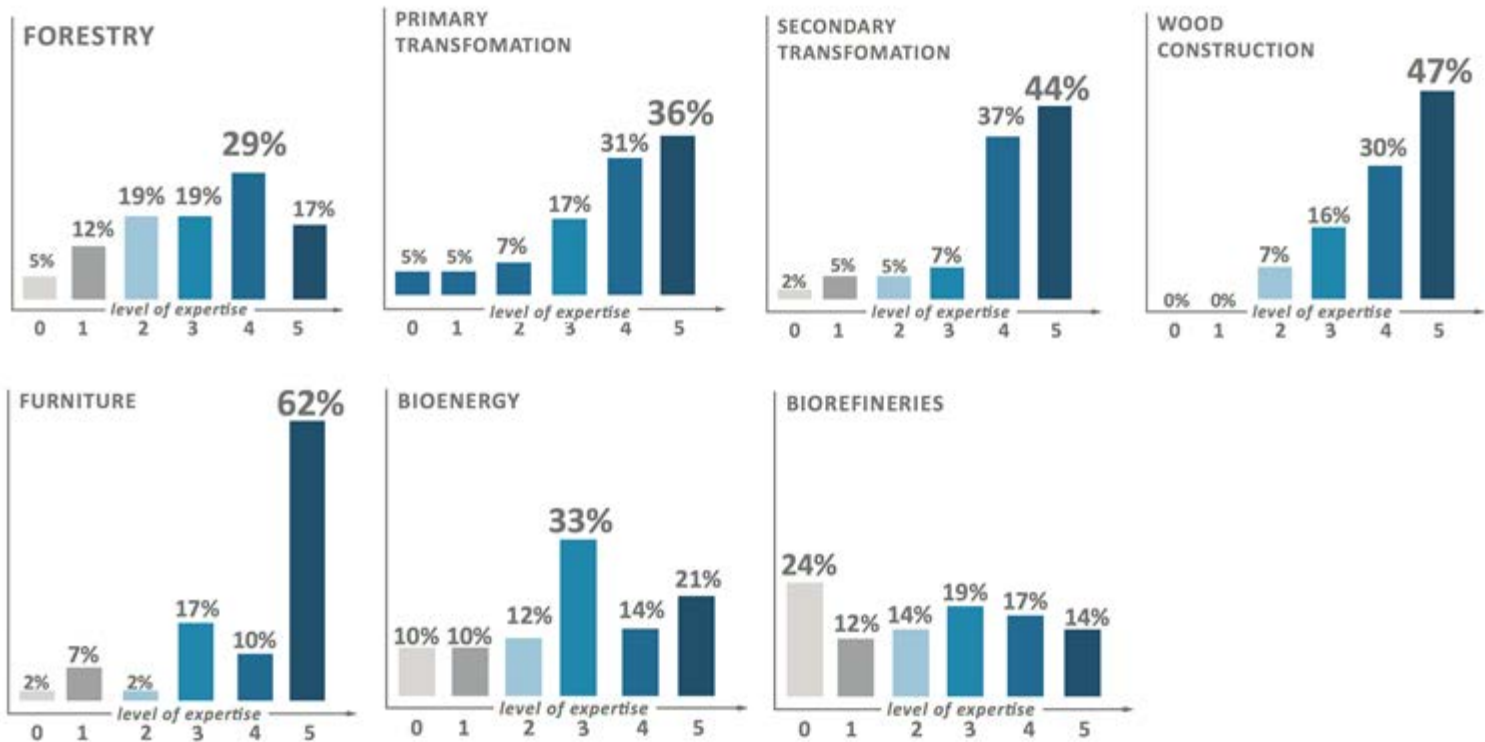
IW MEMBERS ORGANIZATIONS ACTION COST



InnovaWood Capability Register

InnovaWood network Profile

Expertise

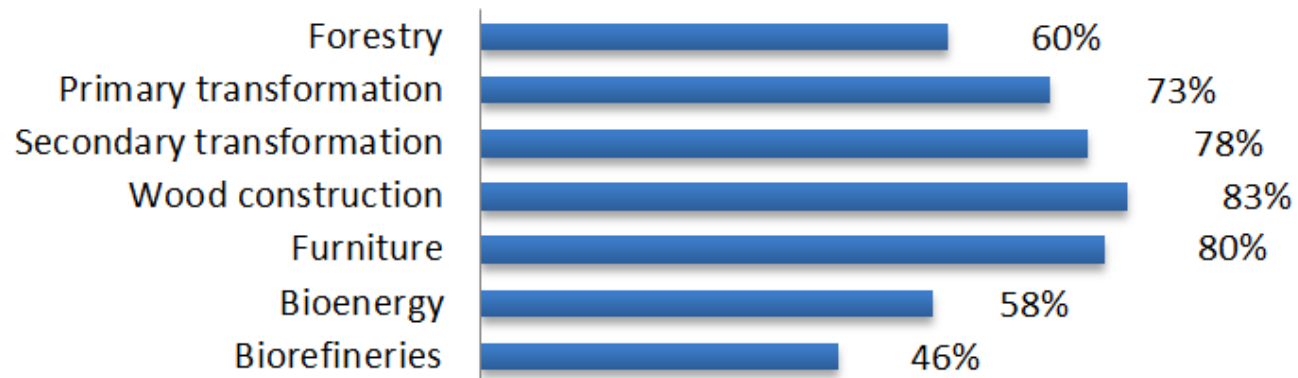


Members inserted a score from 0 to 5 in order to indicate their level of expertise, while Level of expertise: 0 = Null, 1 = Very low, 2 = low, 3 = Medium, 4 = High, 5 =Very high

InnovaWood Capability Register

InnovaWood network Profile

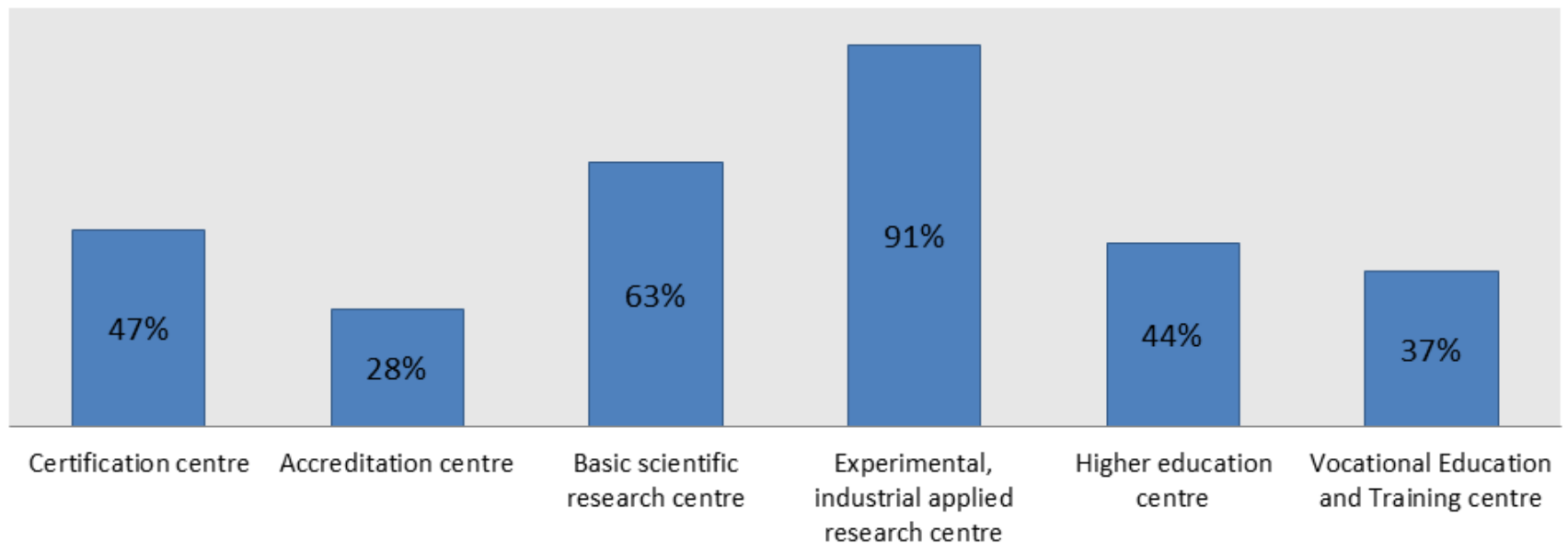
IW expertise scores



InnovaWood Capability Register

InnovaWood network Profile

Competencies





A EUROPEAN WOOD PROCESSING STRATEGY: COUNTRY REPORTS

COST Action E44
June 2004 – June 2008

InnovaWood Country Reports

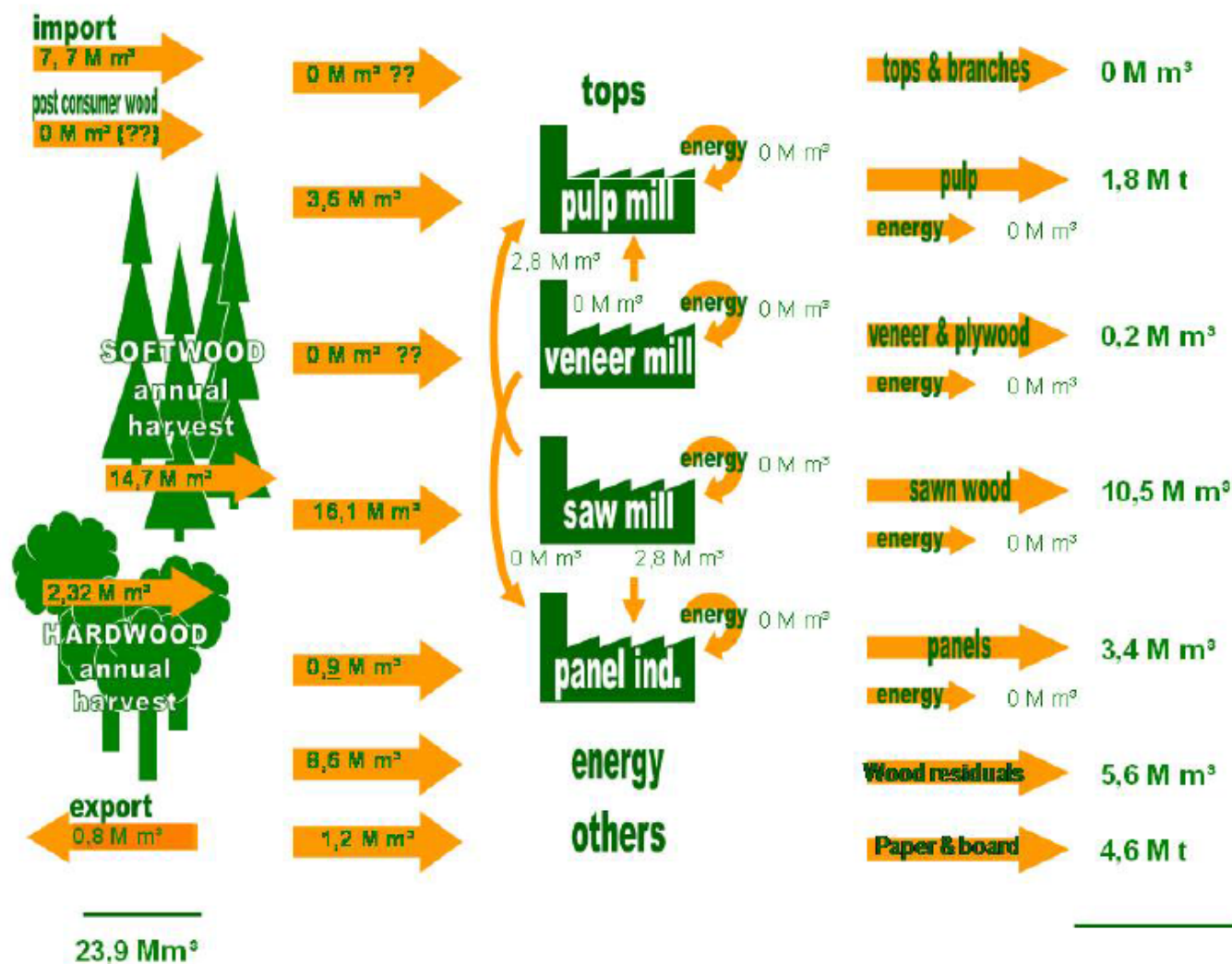


Figure 4: Roundwood flows and production of primary wood-products in 2005 [17]

InnovaWood Country Reports

- **Forestry**
- **Primary processing**
 - *Saw mills / veneer mills*
 - *Wood-based panels*
 - *Pulp and paper*
 - *Bioenergy*
- **Furniture**
- **Wood construction**

InnovaWood High level meeting

- **16-17 June 2015, Vienna**
 - *16 June: Schweighofer Prize ceremony*
 - *17 June: Management by Quality workshop*
- **Second edition upon request**

InnovaWood High level meeting

17 June 2015

Programme

The meeting will revolve around the following discussion points:

1. Benchmarking of staff activities, e.g. numbers of papers published, teaching hours, research students, income generation, etc.

This will allow institutions to compare the workloads of their staff to those in similar institutions

2. Tools to monitor staff activities

How do different institutes record the activities of their staff?

3. Evaluation of staff activities

How are staff evaluated? At what frequency and by whom?

4. Incentives for staff

Do they exist? If so what are they?

5. Creating a team spirit within the department/group

Examples from participants on what they do or would like to do

6. How to manage under-performing staff

Sharing of experience and ideas

InnovaWood Thematic Group Education & Training

1. InnovaWood VET subgroup
2. Mapping of High Level and Vocational Education & Training organizations in the FBI sector in Europe
3. Collaboration education and training establishments
4. Funes project
5. Erasmus+ Knowledge alliance
6. Erasmus+ Sector skills alliance
7. Marie Skłodowska-Curie Actions

Current composition of the InnovaWood Board

- *Joris Van Acker (President)*
- *Mark Irle (vice-President)*
- *Johannes Welling (Council member)*
- *Leena Paavilainen (Council member)*
- *Erik Larnoy (Council member)*
- *Ivica Grbac (Council member)*

Candidates for the InnovaWood Board 2015

- *Joris Van Acker (President)*
- *Mark Irle (vice-President)*
- *Erik Larnoy (Council member)*
- *Ivica Grbac (Council member)*
- *Andreas Kleinschmit (Council member)*
- *Andreja Kutnar (Council member)*

InnovaWood General Assembly

InnovaWood General Assembly

- ***Resolutions***
- ***AOB***

Resolutions

- **Resolution 1**

“The InnovaWood General Assembly accepts the Activity Report and Financial report of 2014 presented by the Secretary General Gus Verhaeghe.”

- **Resolution 2**

“The General Assembly accepts the budget 2015 presented by the Secretary General Gus Verhaeghe.”

- **Resolution 3**

“The General Assembly agrees to appoint as President: Joris Van Acker.”

- **Resolution 4**

“The General Assembly agrees to appoint as vice- President: Mark Irle.”

Resolutions

- **Resolution 5**

“The General Assembly agrees to appoint as Executive Board (Council) members:

- ***Erik Larmoy;***
- ***Ivica Grbac;***
- ***Andreas Kleinschmit;***
- ***Andreja Kutnar.”***



Thank you for your attention



Thank you

InnovaWood Secretariat
European Forestry House

www.innovawood.com

office@innovawood.com

gus.verhaeghe@innovawood.com

